

Cabinet

29 June 2016

Time 5.00 pm **Public Meeting?** YES **Type of meeting** Executive

Venue Committee Room 3 - Civic Centre, St Peter's Square, Wolverhampton WV1 1SH

Membership

Chair Cllr Roger Lawrence (Lab)

Vice-chair Cllr Peter Bilson (Lab)

Labour

Cllr Claire Darke

Cllr Steve Evans

Cllr Val Gibson

Cllr Milkinderpal Jaspal

Cllr Andrew Johnson

Cllr John Reynolds

Cllr Sandra Samuels

Cllr Paul Sweet

Quorum for this meeting is five Councillors.

Information for the Public

If you have any queries about this meeting, please contact the democratic support team:

Contact Dereck Francis

Tel/Email Tel: 01902 555835 or dereck.francis@wolverhampton.gov.uk

Address Democratic Support, Civic Centre, 1st floor, St Peter's Square,
Wolverhampton WV1 1RL

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Some items are discussed in private because of their confidential or commercial nature. These reports are not available to the public.

Agenda

Part 1 – items open to the press and public

Item No. *Title*

MEETING BUSINESS ITEMS

- 1 **Apologies for absence**
- 2 **Declaration of interests**
- 3 **Minutes of the previous meeting - 8 June 2016** (Pages 3 - 6)
[For approval]
- 4 **Matters arising**
[To consider any matters arising from the minutes of the previous meeting]

DECISION ITEMS (RED - FOR DECISION BY THE COUNCIL)

- 5 **Corporate Plan 2016-2019** (Pages 7 - 28)
[To endorse the approach to the development of the new three year Corporate Plan]
- 6 **Capital budget outturn 2015/16 including quarter one capital budget monitoring 2016/17 and financial strategy** (Pages 29 - 68)
[To report on the General Fund and Housing Revenue Account (HRA) capital programmes outturn position at the end of 2015/16, and an update on their financial performance as at quarter one of 2016/17 and to recommend to Full Council revised General Fund and HRA capital programmes for the period 2016/17 to 2020/21]

DECISION ITEMS (AMBER - DELEGATED TO THE CABINET)

- 7 **Community infrastructure levy (CIL) update** (Pages 69 - 74)
[To commission a viability study on the delivery of the CIL in Wolverhampton]
- 8 **Statutory quality bus partnership** (Pages 75 - 84)
[To approve the development and formal consultation of a Statutory Quality Bus Partnership (SQBP) for the city centre, in partnership with the West Midlands Combined Authority; and to approve the implementation of necessary changes to Traffic Regulation Orders within the SQBP]

Attendance

Members of the Cabinet

Cllr Peter Bilson (Vice-Chair, in the Chair)
Cllr Claire Darke
Cllr Steve Evans
Cllr Val Gibson
Cllr Milkinderpal Jaspal
Cllr Andrew Johnson
Cllr John Reynolds
Cllr Sandra Samuels
Cllr Paul Sweet

Employees

Dereck Francis	Democratic Support Officer
Keith Ireland	Managing Director
Kevin O'Keefe	Director of Governance
Linda Sanders	Strategic Director - People
Martyn Sargeant	Head of Democratic Services
Mark Taylor	Director of Finance

Part 1 – items open to the press and public

- | <i>Item No.</i> | <i>Title</i> |
|-----------------|--|
| 1 | Apologies for absence
Apologies for absence were submitted on behalf of Cllr Roger Lawrence. |
| 2 | Declaration of interests
No declarations of interests were made. |
| 3 | Minutes of the previous meeting (20 April 2016)
Resolved:
That the minutes of the previous meeting held on 20 April 2016 be approved as a correct record and signed by the Chair. |
| 4 | Matters arising
There were no matters arising from the minutes of the previous meeting. |
| 5 | Resource base provision at Bushbury Hill Primary School
Cllr Claire Darke presented the report on the resource base designated for pupils with Social, Emotional and Mental Health (SEMH) difficulties at Bushbury Hill Primary School. Against the background of a number of challenges the school was facing, Cabinet approval was sought to commence Initial Consultation on the proposal to remove this provision. This had the support of the School Governing Body and would allow the school to focus on meeting the existing challenges. |

Resolved:

1. That the commencement of a period of Initial Consultation on the proposed formal removal of the resource base at Bushbury Hill Primary School for pupils with Social, Emotional and Mental Health (SEMH) difficulties be approved.
2. That authority be delegated to the Cabinet Member for Education, in consultation with the Director of Education, to consider the outcome of Initial Consultation on the proposed formal removal of the resource base at Bushbury Hill Primary School and to determine whether or not to proceed to Formal Consultation (Representation).

6 **Electoral registration and participation scrutiny review**

Martyn Sargeant, Head of Democratic Services gave a verbal update on electoral registration in Wolverhampton in order to take part in the EU Referendum on 23 June 2016. In light of the Government on line registration system crashing, it was anticipated that the Government would announce that the deadline for voter registration would be extended to midnight 9 June. The deadline for registering for a postal vote would not be affected.

Cllr Andrew Johnson presented the executive response to the findings and recommendations from a scrutiny review into Electoral Registration and Participation. He reported that the scrutiny review report and recommendations were a good start to what is a difficult area to tackle. The vast majority of the recommendations were sensible measures and some were already being implemented. He suggested that in the coming months the Council would need to consider ways to extend its work with partners such as Wolverhampton University, the Colleges and the NHS to encourage voter registration and participation. He also reported that it was not clear how recommendation five from the review (Undertake scoping work to determine the feasibility of requiring organisations bidding for council contracts to aid work to increase registration in Wolverhampton as part of the Social Value test, in a way that is not burdensome for organisations) could be practically applied. Therefore, he was not supportive of that recommendation.

Cllr Johnson also placed on record his thanks to Cllr Paul Singh, Chair of the scrutiny review group and the review group members for their work and to the officers and external witnesses who gave their time to give evidence or support the review.

Resolved:

1. That the report of the scrutiny review of Electoral Registration and Participation including the following recommendations be received and noted:

Recommendation 1: All electors be sent a personalised letter about voting upon reaching the age of 18.

Recommendation 2: Elections / Council should review how we engage with different groups to undertake statutory and non-statutory functions to identify opportunities to promote registration, particularly among those currently under-represented.

Recommendation 3: Work with organisations to encourage clients to register to vote while in triage and/or waiting for a meeting with an adviser.

Recommendation 4: Engage younger people with elections – different job opportunities (e.g. at the count or in polling stations).

Recommendation 5: Undertake scoping work to determine the feasibility of requiring organisations bidding for council contracts to aid work to increase registration in Wolverhampton as part of the Social Value test, in a way that is not burdensome for organisations.

Recommendation 6: Work with local organisations to develop an engagement programme targeting different demographic groups and communities.

Recommendation 7: Develop a programme of engagement with schools, colleges and universities.

Recommendation 8: Provide information about the importance of registering to vote, and how to vote at the citizenship ceremony.

Recommendation 9: Make it clear who is eligible to register and vote at particular elections.

Recommendation 10: Provide information (signpost) to where residents can find out more about the UK political system.

Recommendation 11: Make all information as accessible as possible, such as visually (e.g. infographics) for those that struggle to read/write.

Recommendation 12: Erect posters providing basic information – how to vote, who to contact for more information etc.

Recommendation 13: Actively encourage those producing documents to make the language used (such as manifestos) easy to understand and available in different languages.

Recommendation 14: The council should review the range of communication methods currently used with a view to produce documents for those unable to read/write (such as videos detailing how to vote).

2. That subject to the executive response to the Review Recommendation 5 being amended to read 'not accepted', the Executive response to the review recommendations be approved.
3. That the Cabinet response be referred to the Scrutiny Board for them to monitor the implementation of the agreed recommendations.

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Cabinet Meeting

29 June 2016

Report title	Corporate Plan 2016 - 2019	
Decision designation	RED	
Cabinet member with lead responsibility	Councillor Roger Lawrence Leader	
Key decision	No	
In forward plan	Yes	
Wards affected	All	
Accountable director	Keith Ireland, Managing Director	
Originating service	Organisational Development	
Accountable employee(s)	Charlotte Johns Tel Email	Head of Organisational Development 01902 554240 Charlotte.johns@wolverhampton.gov.uk
Report to be/has been considered by	Scrutiny Board Full Council	14 June 2016 20 July 2016

Recommendation(s) for action or decision:

The Cabinet is recommended to:

1. Endorse the approach to the development and content of the new 3-year Corporate Plan.
2. Agree to refer the Corporate Plan to Council on 20 July 2016

1.0 Purpose

- 1.1 The purpose of this report is to set out the approach and progress against developing the new 3-year Corporate Plan for 2016 – 2019.

2.0 Background

- 2.1 A new 3-year Corporate Plan builds upon the simplified priorities as 'stronger communities' (People) and 'stronger economy' (Place) supported by a 'Confident Capable Council' (Corporate). It has been developed around cross-cutting outcomes, which underpin our priorities for the city and steer the organisation to successful delivery of these.
- 2.2 We are achieving this by adopting an outcome based business planning approach.
- 2.3 The Corporate Plan was considered at Scrutiny Board on 14 June 2016 as a pre-decision scrutiny item.

3.0 Outcome Based Planning

- 3.1 Outcome based planning enables us to understand how people and other resources are being utilised and allows leaders to make decisions based on a single version of the truth, understanding the cause and effect across the organisation. It supports informed challenge to enable us to reform services based on this increased understanding rather than re-size or stop providing them when there are alternative options for transformation.
- 3.2 Services are aligning their delivery and investment outputs as part of their business plans to ensure the council is defining and challenging value based on the degree of their impact on the delivery of corporate outcomes.
- 3.3 This will allow the Council to more clearly target priority services for investment and lesser priority areas for developing alternative operating models for increased efficiency and enable financial colleagues to establish increasingly focussed cost benefit analysis to ensure we are delivering the best value for each public pound being spent.
- 3.4 Outcome based planning is enabling the Council to form an integrated workforce plan and shape development of our people around clear business priorities over the medium term. This will enable the Council to forward plan the shape and nature of the workforce it will need in the future and target development of skills and talent to be able to deliver better with less.

4.0 Format of the Plan

- 4.1 The plan is based on a similar design to the Vision 2030 (Our Vision for the City of Wolverhampton in 2030). This is intended demonstrate the joined-up approach between the two documents.
- 4.2 A final draft of the Corporate Plan is attached.

5.0 Performance Reporting

- 5.1 A 'Wolverhampton Scorecard' will be developed which will enable Councillors, management, employees and the public to drill down from the high level Corporate Plan in to more detail on the performance and progress against the outcomes for each of the objectives.
- 5.2 Performance measures relating to the People and Place outcomes will become the 'City Scorecard' and those measures developed as part of the C3 programme workstreams will form part of the 'Council Scorecard'. Both scorecards will be reported on a quarterly basis to the Cabinet (Performance Management) Panel and Scrutiny Board.
- 5.3 The Performance and Insight Team are exploring the use of Verto to capture this data at source, and ensure that it is easily and readily accessible as part of the web based access to corporate planning and performance information. This will also link to the on-going work around a corporate dashboard/scorecard approach using Qlikview.
- 5.4 Performance measures included in the plans should adhere to the SMART methodology (specific, measureable, achievable, realistic and time-bound), and are governed by an accountability framework, target setting, as well as defined (and documented) methodology.

6.0 Financial implications

- 6.1 The revised Corporate Plan, including the outcome based business planning approach, will enable Councillors and Officers to prioritise and reform services.
- 6.2 Budget efficiencies arising from the implementation of outcome based business planning will be incorporated into the budget setting process and reflected in the Medium Term Financial Strategy.
[GE/21062016/I]

7.0 Legal implications

- 7.1 There are no specific legal implications arising from this report. The Council's statutory responsibilities will be discharged through delivery of the Corporate Plan.
[TS/21062016/H]

8.0 Equalities implications

- 8.1 The Council has a number of equality objectives, which underpin the Corporate Plan. Any policy change or budget decision is subject to an Equality Analysis screening, to understand the potential impact on the nine protected characteristics.

9.0 Environmental implications

- 9.1 There are no direct environmental implications arising from this report. Environmental implications will be in several of the objectives of the Corporate Plan

10.0 Human resources implications

10.1 There are no human resources implications arising from this report. The Future People programme in the Corporate Plan will most significantly address HR implications.

11.0 Corporate landlord implications

11.1 There are no corporate landlord implications arising from this report. The Future Space programme in the Corporate Plan will most significantly address corporate landlord implications.

Transforming Our City

Our Corporate Plan 2016-2019

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Transforming

Our City

Introduction

Our Corporate Plan sets out how we will deliver better outcomes for residents and businesses in the City of Wolverhampton. It is also the cornerstone of our transformational plans to build an ever more *Confident, Capable Council*.

At its heart is our desire to deal with the things that really matter to local people. We will do this by working together with city, regional and national partners to create an even stronger economy and more resilient communities, building on the solid foundations laid in recent years.

It prioritises economic development and regeneration to bring jobs, growth and opportunity to local people and businesses. It will also tackle some of the social challenges the city faces. Safeguarding the most vulnerable people in our communities continues to be a top priority



for the council alongside transforming the aspirations of residents and valuing fairness and equality in everything we do.

This plan is consistent with, and complements, the City of Wolverhampton's Vision 2030 – a strategic blueprint commissioned by the council and developed in close collaboration with key partners. It's about achieving real outcomes for the citizens of Wolverhampton and is underpinned by solid and sustainable plans, ensuring that the council can be held to account for what it has promised to deliver.

Above all the Corporate Plan is about delivering our mission - **working as one to serve our city.**

Performance will be monitored on a quarterly basis using a new digital performance management tool and reported to Scrutiny Board and Cabinet Performance Management Panel.

Our Corporate Plan

Working as one to serve our city

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Place Stronger Economy

Delivering effective core services that people want	An environment where new and existing businesses thrive	People develop the skills to get and keep work
Keeping the city clean	Developing a vibrant city	Improving our critical skills and employability approach
Keeping the city moving	Supporting businesses, encouraging enterprise and attracting inward investment	
Improving the city housing offer		

People Stronger Communities

People live longer, healthier lives	Adults and children are supported in times of need	People and communities achieve their full potential
Promoting and enabling healthy lifestyles	Safeguarding people in vulnerable situations	Challenging and supporting schools to provide the best education for children and young people
Promoting independence for older people	Strengthening families where children are at risk	Enabling communities to support themselves
Promoting independence for people with disabilities		Keeping the city safe

Confident, Capable Council Stronger Organisation

Future Council - stronger council ready and able to deliver change



A stronger economy

The City of Wolverhampton is an ambitious city with big plans. We have strong foundations to build on. We are **one of the top ten fastest growing areas in the UK for economic growth** and **billions of pounds of investment** are either planned or being spent across the city.

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However, we also have significant challenges that we are determined to tackle. We have the highest proportion of adults with no qualifications in the UK and are the tenth most deprived area based on employment levels. That's why driving economic investment and growth, improving skills and creating jobs are central to the whole of our corporate plan.

Local residents and businesses must benefit from the growth that we will experience over the coming years. We will create an environment where new and existing businesses thrive and people can develop the skills they need to get and keep work and secure better-paid jobs.

Keeping the city moving and improving our



connectivity to the wider UK economy through free-flowing roads and easily accessible public transport are key to our growth strategy. We will also create a cleaner, greener city with a vibrant, attractive city centre that people are keen to visit and welcoming neighbourhoods in which people are proud to live.

Housing growth and choice – boosted by an innovative, new council-owned housing company delivering 1000 homes in the next five years – will encourage more people to set down their roots in the city, further contributing to economic growth.

Our 25 outcomes show how we intend to deliver these broad ambitions, in close collaboration with city partners.

Delivering effective core services that people want

An environment where new and existing businesses thrive

People develop the skills to get and keep work

Keeping the city clean

Improvements to our streets and green spaces will forge greater pride in our city and improve the quality of our local environment.

By 2019/2020 we will:

- Page 15
- have welcoming neighbourhoods and an attractive city centre by making them cleaner and greener
 - encourage community engagement and pride in neighbourhood cleanliness
 - safeguard our environment and reduce waste by increasing residents' and businesses' recycling and reuse rates
 - have good and improving air quality in the city.



Keeping the city moving

Our transport networks are major assets which need to be maintained and developed so that people and goods can move safely and efficiently.

By 2019/2020 we will:

- drive economic growth across the city and the wider region by investing in an effective and integrated transport network
- have a well maintained highway network boosted by an integrated approach to traffic management across the city and wider Black Country region
- reduce the city's dependency on cars by providing improved facilities for alternative modes of transport.



Improving the city housing offer

Improving the quality and supply of housing for current and future residents is essential to encourage investment and active participation in our communities.

By 2019/2020 we will:

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have better quality housing by delivering new homes, supported housing, increased private renting and sale through our council-owned company

- build affordable council housing and new starter homes for people on lower incomes in areas where people want to live
- ensure that prospective tenants can “rent with confidence” from private landlords who will be supported to improve the quality of homes
- reduce the risk of becoming homeless by supporting vulnerable people with advice and guidance



- increase the availability of homes within the city by bringing empty properties back into use quickly.

Developing a vibrant city

The council and its partners have a distinctive offer to attract investment, developers, new occupiers and visitors to the city.

By 2019/2020 we will:

- transform gateways to the city to improve first impressions
- have a leisure, retail, visitor and cultural experience to be proud of
- have well-designed, safe public spaces where people want to walk, meet and relax
- prepare key sites to attract major investment and development by leading companies to create new jobs
- deliver good quality, sustainable urban design based on ‘smart city’ principles.



Supporting businesses, encouraging enterprise and attracting inward investment

Our city will be a place that is attractive to new companies, where business can innovate and grow and new forms of entrepreneurship are encouraged.

By 2019/2020 we will:

- be well positioned within the UK and overseas as a “location of choice” for trade, conferencing and inward investment
- support local businesses and entrepreneurs to grow, prosper and innovate
- strengthen local supply chains and job opportunities.



Improving our critical skills and employability approach

We want more people to be in employment with better-paid jobs. By working with partners, we will increase opportunities for local residents.

By 2019/2020 we will:

- have a joined-up skills and employment service which will give people of all ages access to career guidance and a range of routes into work
- have fast-track programmes that help prepare local people to compete successfully for new job opportunities
- encourage more local businesses to participate in skills, education, employment and corporate social responsibility programmes
- be a dynamic regional centre for learning, training, creativity and innovation
- increase the number of people with digital and financial skills.



Building even stronger communities

The City of Wolverhampton's greatest asset is its people. New ways of working aimed at transforming service delivery are central to building even stronger communities.

We are moving at pace to develop and implement new models of commissioning that deliver services more efficiently and, most importantly, improve outcomes for service users.

Our focus has shifted to early intervention and prevention, in order to help strengthen families and promote greater independence for vulnerable and older people.

By making early intervention a key strategic priority we are more able to prevent problems from escalating and manage demand for core services by helping and supporting families and individuals of all ages to live trouble-free and independent lives.

Not only will this approach help the council live within its means, more importantly, it will improve the lives and futures for thousands of families and vulnerable people.



People live longer, healthier lives

Adults and children are supported in times of need

People and communities achieve their full potential

Brighter futures for our youth – boosting educational quality, attainment and skills from early years to post-16 education – are also critical to transforming the city. We will challenge and support schools to help young people achieve their maximum potential, opening up new opportunities and broadening horizons for the next generation of Wulfrunians.

The city already has some of the most cohesive communities to be found anywhere in the country. A priority for the Corporate Plan is to improve the individual resilience and wellbeing of residents.

Successful partnerships between the council, health, police, voluntary, community and private sectors are essential to the successful delivery of

our plan and to tackling the social challenges in the city. Increasingly, collaboration, co-production and shared services will be the order of the day, building on the achievements we have already delivered through our Multi-Agency Safeguarding Hub (MASH) and Youth Offending Team.

These 28 outcomes detail how we will deliver our priorities and build even stronger communities in the City of Wolverhampton.

Promoting and enabling healthy lifestyles

Tackling lifestyle issues will improve quality of life, reduce the time spent with illness and have a positive effect on life expectancy in the city.

By 2019/2020 we will:

- Page 19
- have fewer smokers in the city
 - have more families supported to reduce obesity
 - have fewer people with harmful drinking habits in the city through earlier identification and intervention
 - help more people to live healthier lives through access to preventative health advice.



Promoting independence for older people

Older people in the city are able to live full and active lives, with support where necessary to promote independence and choice.

By 2019/2020 we will:

- be a welcoming place for older people with information and advice locally available
- enable people to be supported at home through integrated health and social care
- enable older people to live independently with more choice and control over their daily lives.

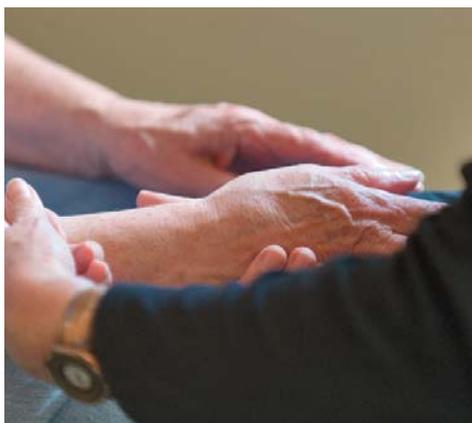


Promoting independence for people with disabilities

Vulnerable people are able to live independently and have choice and control over their lives.

By 2019/2020 we will:

- Page 20
- increase access to early intervention and prevention services to improve resilience and mental wellbeing of children and young people
 - maximise the independence of children and young people with a disability or a special educational need by ensuring they have a personalised Education, Health and Care Plan
 - maximise access to post-16 education and employment opportunities for young people with disabilities and mental ill health through a transition pathway
 - support vulnerable adults to live more independently.



Safeguarding people in vulnerable situations

Vulnerable people in the city will have the support and protection they need to improve their life chances and ensure they feel safe in their community.

By 2019/2020 we will:

- continue to identify and protect children at risk of harm
- prioritise early identification and protection of young people at risk of child sexual exploitation
- enable vulnerable adults to feel safe within their community.



Strengthening families where children are at risk

Targeting effective early help and support will strengthen families, keep children and young people safe and improve their life chances.

By 2019/2020 we will:

- ensure that children and families have swift and co-ordinated access to the right services at the right time
- achieve positive and sustained change by working with the whole family
- safely prevent family breakdown by supporting children and families.



Challenging and supporting schools to provide the best education

Raising expectations, securing swift school improvement and ensuring there are sufficient school places and resources to support children's learning are essential to providing the best education for our young people.

By 2019/2020 we will:

- encourage a strong local school-to-school support network that drives up standards and attainment
- have a robust, targeted and proportionate programme to challenge and support schools across the city
- ensure every resident who wants a school place in the City of Wolverhampton for their child is offered one and that the majority receive their preferred choice
- ensure that pupils in need of support receive the maximum benefit from additional government funding in our maintained schools
- be sustaining the delivery of excellent education, training and employment outcomes for our young people through strong professional relationships
- ensure that vulnerable children and young people receive suitable education in local schools or effective alternative provision.



Enabling communities to support themselves

Supporting communities to develop local support will build resilience in the city.

By 2019/2020 we will:

- Page 22
- maximise income and independence by ensuring people have access to information and advice
 - ensure people can easily find local support, preventative and universal services in their local communities
 - encourage people and communities to play an active part in delivering the best services possible for our city.



Keeping the city safe

A safe city creates a stable economic climate and a vibrant night-time economy which in turn improves the experience of residents, workers and visitors.

By 2019/2020 we will:

- improve outcomes for families affected by domestic violence by ensuring earlier access to information, advice and support services
- increase community cohesion through active citizenship
- give victims of youth crime a greater voice in the justice system.



Delivering a confident, capable council

Our mission, “working as one to serve our city”, is the starting point for our approach. It provides the “golden thread” to all that we do.

It also helps us to understand that we have a common purpose and that working in isolation is no longer acceptable.

Excellent performance starts with having a clearly articulated corporate plan, which sets out what our strategic priorities are for the city – a stronger economy, stronger communities, supported by a Confident, Capable Council.

Delivering a Confident, Capable Council is about being professionally excellent in all that we do – put simply, it’s having the right people, with the right skills, doing the right things at the right time.

This Confident, Capable Council priority is underpinned by the C3 transformation programme – a rigorous and robust process put in place to drive service improvement and transform the way the council works.



Future Council – stronger council ready and able to deliver change

There are seven strands to the programme:

- **Future Customer:** becoming more customer-focused and communicating effectively with our communities, businesses and key stakeholders
- **Future People:** creating a skilled, flexible workforce, increasing employee engagement, developing a can-do culture and living our core behaviours
- **Future Performance:** improving the performance of the council in line with our priorities and making effective decisions based on robust evidence, supported by accurate and up-to-date information
- **Future Works:** making use of new technology and a “digital by design” ethos to redesign and improve services, reduce bureaucracy and cost
- **Future Practice:** creating a strong culture of compliance with effective governance throughout the organisation and working in a consistent way to maximise efficiency, manage risks and reduce bureaucracy.
- **Future Money:** making the most efficient use of our financial resources, including delivery of the medium-term financial strategy
- **Future Space:** maximising the use and potential of the council’s physical assets, ensuring a better experience for our customers.

Future Customer

High quality customer services provide easily accessible services and information promptly, in a way that reflects customers' choices, needs and circumstances.

By 2019/2020 we will:

- Page 24.
- deliver responsive, joined-up and inclusive services that put the user at the heart of all that we do
 - provide first-time resolution across more service areas and timely updates to customers when enquiries require further investigation
 - have the right skills and abilities to deliver effective, customer-focused services
 - use real-time, operational information to proactively improve service delivery.



Future People

Creating a skilled, flexible workforce, increasing employee engagement and developing a can-do culture.

By 2019/2020 we will:

- have an even safer, legally compliant working environment for employees
- enhance performance, productivity and efficiency by providing support to employees to ensure their health and wellbeing
- have a leadership development plan and workforce strategy to help the organisation deliver the Corporate Plan
- maximise the capability of the workforce to deliver the council's priority outcomes by ensuring that it is flexible, engaged and agile
- develop and maintain a more diverse and inclusive workforce.



Future Performance

Information, data and intelligence provide insight to make evidence-based decisions which drive service improvement.

By 2019/2020 we will:

- Page 25
- have a corporate plan that demonstrates how our strategic objectives will be delivered and monitors progress against delivery
 - drive service improvement through a consistent and robust approach to performance management
 - provide accurate and good quality information in an appropriate, accessible and timely manner
 - ensure that data is accurate and managed consistently across the council.



Future Works

Becoming a national leader in digital services which better serve the customer and organisation.

By 2019/2020 we will:

- provide innovative and robust ICT solutions to support performance and transformational improvement
- have digital services that are accessible to everyone all of the time
- ensure workspaces are digitally enabled
- provide value for money through investment decisions in ICT and digital services
- have a responsive, agile and customer-centric ICT service to enable and support better outcomes.



Future Practice

A confident, capable council needs policies and procedures that reflect industry best practice, meet statutory obligations and are efficient.

By 2019/2020 we will:

- Page 26.
- store and manage all records securely, in accordance with national legislation
 - have well-established and effectively managed standard operating procedures for corporate processes
 - be a strong and trusted brand through effective use of a vibrant visual identity and excellent key stakeholder engagement
 - manage key business risks effectively by being fully compliant with policy, governance and constitutional requirements
 - make it simple for organisations to find and tender for opportunities by ensuring a co-



- ordinated approach with other public sector partners in the city and across the Black Country
- have a strong procurement function to effectively manage and maximise the impact of the council's third party spend.

Future Money

Making the most efficient use of our financial resources, including delivery of the medium-term financial strategy.

By 2019/2020 we will:

- have an annual, balanced budget and outturn and have delivered a sustainable, medium-term financial strategy
- have achieved a financial “clean bill of health”
- maximise efficiency and income generation opportunities.



Future Space

Repairing, rationalising and modernising our buildings to be more efficient and improve services to our customers.

By 2019/2020 we will:

- Page 27
- deliver a cost-effective asset management portfolio by rationalising our property estate
 - establish an income stream from property assets
 - operate within a modern, flexible and fit-for-purpose work-place
 - have improved energy efficiency in our buildings
 - reduce risk and maintenance costs through effective facilities management
 - ensure maintenance and construction-related programmes are customer-focused and cost-effective.



Our core behaviours

PRIDE in our city

How we will behave

- P** Put customers first - *be customer focused*
- R** Raise the profile of the city - *be positive*
- I** Inspire trust and confidence - *be open*
- D** Demonstrate a can-do and tenacious attitude - *be a change agent*
- E** Encourage teamwork - *be a team player*

For more information on our work visit:

wolverhampton.gov.uk 01902 551155

 [WolverhamptonToday](#)  [@WolvesCouncil](#)  [WolverhamptonToday](#)

City of Wolverhampton Council, Civic Centre, St. Peter's Square,
Wolverhampton, WV1 1SH.

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Cabinet Meeting

29 June 2016

Report title	Capital budget outturn 2015/16 including quarter one capital budget monitoring 2016/17 and financial strategy	
Decision designation	RED	
Cabinet member with lead responsibility	Councillor Andrew Johnson Resources	
Key decision	Yes	
In forward plan	Yes	
Wards affected	All	
Accountable director	Keith Ireland, Managing Director	
Originating service	Strategic Finance	
Accountable employee(s)	Mark Taylor Tel Email	Director of Finance 01902 554410 mark.taylor@wolverhampton.gov.uk
Report to be/has been considered by	Strategic Executive Board Council Confident Capable Council Scrutiny Panel	16 June 2016 20 July 2016 14 September 2016

Recommendation(s) for action or decision:

1. The Cabinet recommends that Council:
 - a) Approves the revised medium term General Fund capital programme of £272.6 million, an increase of £11.0 million from the previously approved programme (paragraph 2.3), reflecting the latest projected expenditure for the medium term.
 - b) Approves the revised medium term Housing Revenue Account (HRA) capital programme of £249.5 million, an increase of £24.1 million from the previously approved programme (paragraph 2.7).

- c) Approves the additional resources for two new and sixty two existing General Fund projects totalling £11.0 million and for 9 existing HRA projects totalling £24.1 million (paragraph 5.8).
- d) Approves the updated capital financial strategy relating to: the approval of future capital projects, the declaration of identified underspends and the use of capital receipts to either reduce the Councils need to borrow to fund the approved capital programme or to apply the receipts on revenue reform projects under the new capital receipt flexibility arrangements (section 6).

2. The Cabinet is recommended to:

- a) Approve ten General Fund and two HRA virements totalling £14.7 million detailed at appendix B (paragraph 5.13).
- b) Approve the updated schedules of works for the capital projects under the following directorates (paragraph 5.14);
 - i) Corporate: ICTS and in relation to Education; Primary Expansion programme, Capital Maintenance and Building Schools for the Future (BSF) (appendices C1).
 - ii) People: Sports Investment Strategy, Co-location, Short Breaks for Disabled Children, Community Hubs and Early Education – Two Year Education Pilot (appendix C2).
 - iii) Place: Corporate Asset Management, Urban Parks Refurbishment, Disposals Programme, Accessing Growth Fund, Managing Short Trips, Structural Maintenance, Markets Services, Leisure Centres and Southside programme (appendices C3).
 - iv) Place: Housing Revenue Account (HRA) (appendix C4).
- c) Delegate authority during 2016/17 to the Cabinet Member for Resources in consultation with the Director of Finance to approve the allocation of the provision of the 'Corporate Contingency' to individual capital projects in order that corporate priorities may be addressed in a more agile and timely manner (paragraph 5.15).
- d) Delegate authority to the Cabinet Member for City Environment, in consultation with the Strategic Director for Place, to approve the allocation of the Non Highway Structures provision for future programmes budget, to individual capital projects in order to address structural issues in a timely manner (paragraph 5.16).
- e) Delegate authority to the Cabinet Member for Resources, in consultation with the Director of Finance, to approve the allocation of the provision of the 'Corporate Asset Management Programme' to reserve capital projects, in order so that they may be progressed in a timely manner if priority projects are delivered under budget or do not proceed (paragraph 5.17).

Recommendations for noting:

1. The Cabinet is asked to note:

- a) The General Fund outturn position for 2015/16 which stands at 74.3% of the approved capital budget (paragraph 3.3).
- b) The General Fund expenditure position for quarter one of 2016/17 which stands at 15.3% of the approved capital budget (paragraph 4.3).
- c) The HRA outturn position for 2015/16 which stands at 80.8% of the approved capital budget (paragraph 3.8).
- d) The HRA expenditure position for quarter one of 2016/17 which stands at 20.3% of the approved capital budget (paragraph 4.4).

1.0 Purpose

- 1.1 To provide Cabinet with the outturn position for 2015/16 and update on the 2016/17 financial performance of the General Fund and HRA capital programmes and the revised forecast for 2016/17 to 2020/21 as at quarter one of 2016/17.
- 1.2 To recommend revised General Fund and HRA capital programmes for the period 2016/17 to 2020/21.

2.0 Executive summary

- 2.1 At its meeting on 2 March 2016, Council approved a General Fund capital programme totalling £246.0 million for the period 2015/16 to 2020/21. Since then further reports submitted to Councillors have been approved to increase this amount by £15.5 million to £261.5 million.
- 2.2 Table 1 below shows the actual expenditure for 2015/16 along with the changes proposed when comparing the General Fund budget with that proposed and the resources identified to finance these changes.

Table 1: Summary of the General Fund projected budgets compared to approved

General Fund	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	Total
	£000	£000	£000	£000	£000	£000	£000
Budget							
Approved	92,196	105,504	46,122	13,884	3,832	-	261,538
Projected	68,490	129,225	46,265	17,952	8,944	1,691	272,567
Variance	(23,706)	23,721	143	4,068	5,112	1,691	11,029
Financing							
Approved							
Internal resources	46,527	67,925	25,912	7,791	870	-	149,025
External resources	45,669	37,579	20,210	6,093	2,962	-	112,513
	92,196	105,504	46,122	13,884	3,832	-	261,538
Projected							
Internal resources	30,197	85,816	27,011	13,559	4,682	1,691	162,956
External resources	38,293	43,409	19,254	4,393	4,262	-	109,611
	68,490	129,225	46,265	17,952	8,944	1,691	272,567
Variance	(23,706)	23,721	143	4,068	5,112	1,691	11,029

- 2.3 This report recommends variations to the approved programme totalling an increase of £11.0 million bringing the total revised capital programme to £272.6 million.
- 2.4 The approved General Fund capital budget for 2016/17 amounts to £105.5 million. Expenditure to the end of quarter one 2016/17 totals £16.2 million. This represents 15.3% of the approved budget.
- 2.5 On 27 January 2016, Council approved a revised HRA capital programme totalling £225.4 million for the period 2015/16 to 2019/20 as part of the 30 year HRA Business plan.

- 2.6 Table 2 below shows the actual expenditure for 2015/16 along with the changes proposed when comparing the HRA budget with that proposed and the resources identified to finance these changes.

Table 2: Summary of the HRA projected budget compared to approved

Housing Revenue Account	2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	Total £000
Budget							
Approved	62,826	48,616	52,014	32,269	29,709	-	225,434
Projected	50,769	57,005	57,812	32,278	29,360	22,301	249,525
Variance	(12,057)	8,389	5,798	9	(349)	22,301	24,091
Financing							
Approved							
Internal resources	61,738	48,616	52,014	32,269	29,709	-	224,346
External resources	1,088	-	-	-	-	-	1,088
	62,826	48,616	52,014	32,269	29,709	-	225,434
Projected							
Internal resources	50,384	55,612	57,602	32,278	29,360	22,301	247,537
External resources	385	1,393	210	-	-	-	1,988
	50,769	57,005	57,812	32,278	29,360	22,301	249,525
Variance	(12,057)	8,389	5,798	9	(349)	22,301	24,091

- 2.7 This report recommends variations to the approved programme totalling an increase of £24.1 million bringing the total revised capital programme to £249.5 million.
- 2.8 The approved HRA capital budget for 2016/17 amounts to £48.6 million. Expenditure to the end of quarter one 2016/17 totals £9.9 million. This represents 20.3% of the approved budget.
- 2.9 The complete General Fund and HRA capital programmes for the period 2015/16 to 2020/21 can be viewed online on the Council's website by following the link below:

<http://www.wolverhampton.gov.uk/article/7046/Medium-Term-Capital-Programme>

3.0 2015/16 capital programme outturn

- 3.1 The latest approved budgets for 2015/16 are £92.2 million for the General Fund and £62.8 million for the HRA.
- 3.2 Tables 3 and 4 provide an analysis of the outturn position compared to the approved budget.

Table 3: Summary of the 2015/16 General Fund outturn position and analysis of variations

Directorate	Approved budget £000	Outturn 2015/16 £000	Variance over / (under) £000	Expenditure as % of budget %	Variance represented by: Increase / (decrease) £000	Re-profiling £000
Corporate	29,188	19,881	(9,307)	68.1%	410	(9,717)
People	3,805	2,313	(1,492)	60.8%	380	(1,872)
Place	59,203	46,296	(12,907)	78.2%	(1,946)	(10,961)
Total expenditure	92,196	68,490	(23,706)	74.3%	(1,156)	(22,550)
Financing						
Internal resources						
Capital receipts	3,937	3,353	(584)	85.2%		
Prudential borrowing	42,012	25,933	(16,079)	61.7%		
Revenue contributions	441	911	470	206.6%		
Reserves	137	-	(137)	0.0%		
Subtotal	46,527	30,197	(16,330)	64.9%		
External resources						
Grants & contributions	45,669	38,293	(7,376)	83.8%		
Subtotal	45,669	38,293	(7,376)	83.8%		
Total financing	92,196	68,490	(23,706)	74.3%		

- 3.3 The General Fund outturn expenditure for 2015/16 totals £68.5 million, which represents 74.3% (71.1% in 2014/15) of the approved budget, a reduction in expenditure of £23.7 million. It is not unusual for capital programmes to incur some slippage; however, the Council recognises that it has further work to do to improve performance monitoring. This will enable the Council to further assess the financial and performance impact surrounding programme delivery. Of the £23.7 million reduction, £22.6 million is due to re-profiling of projects which is discussed below.
- 3.4 Of the £9.7 million re-profiling for the Corporate Directorate, £8.0 million relates to slippage on the schools capital programme, the main items being £3.0 million for Expansion of Primary School Places due to a number of projects starting later than anticipated with delays caused by issues covering design, tendering process and ground work conditions; £2.2 million Devolved Formula Capital for which schools can spend their allocations over a three year period and £2.3 million for Building Schools for the Future of which £1.7 million relates to the ICT element and the release of the funding along with work still being completed on some sites. The remaining balance of some £600,000 relates to budget provision to fund any costs associated with the finalisation of the build programme. The final £1.7 million relates to slippage on other corporate areas; mainly £1.1 million for Corporate Contingency which has been rolled forward. This funds any priority projects which may arise and need progressing in a timely manner and some £600,000 on the ICT General Programme. This is due to delays in the individual project implementation; the constantly changing complex IT environment poses challenges in scheduling works accurately.
- 3.5 There is re-profiling of £1.9 million for the People Directorate, the main items being £1.0 million slippage on the Sports Investment Strategy due to the identification of additional works during the initial stages of the project implementation and finalising of leasing

arrangements; slippage of £250,000 for Sexual Health due to delays in identifying suitable premises and some £400,000 for the Co-Location Programme, with delays covering the tendering process, awarding the contract, revising design and finalising projects. Works are due to commence during the second quarter of 2016/17.

- 3.6 The £11.0 million re-profiling for the Place Directorate incorporates slippage of £3.8 million on the Interchange Train Station and Car Park due to ongoing negotiations with the tendering process; £970,000 slippage on i54 to cover any costs arising from the finalisation of the contracts due to take place in 2016/17; some £1.6 million slippage with regards to Bilston Urban Village (including element of Accessing Growth Fund) due to party wall negotiations and abnormal ground conditions; £800,000 slippage on Southside due to a more accurate phasing of the project following the award of the contract and finally, slippage of some £470,000 on Corporate Asset Management projects primarily due to delays to projects to enable other, sometimes, unforeseen works to be completed before the projects can commence, access disputes, the impact of unseasonal weather on optimal delivery timescales and permissions to proceed in the case of Grade II listed buildings.
- 3.7 Table 3 identifies an overall decrease of £1.9 million in respect to the Place Directorate; this is mainly due to a decrease of £1.0 million with regards to Disabled Facilities Grants and approximately £800,000 relating to changes to tenant fit-out requirements on Wolverhampton Interchange Block 10 Development.

Table 4: Summary of the 2015/16 HRA outturn position and analysis of variations

Directorate	Approved budget £000	Outturn 2015/16 £000	Variance over / (under) £000	Expenditure as % of budget %	Variance represented by: Increase / (decrease) £000	Re-profiling £000
Housing Revenue Account	62,826	50,769	(12,057)	80.8%	85	(12,142)
Total	62,826	50,769	(12,057)	80.8%	85	(12,142)
Financing						
Internal resources						
Capital receipts	15,313	16,527	1,214	107.9%		
Prudential borrowing	18,378	5,932	(12,446)	32.3%		
Reserves	28,047	27,925	(122)	99.6%		
Subtotal	61,738	50,384	(11,354)	81.6%		
External resources						
Grants & contributions	1,088	385	(703)	35.4%		
Subtotal	1,088	385	(703)	35.4%		
Total	62,826	50,769	(12,057)	80.8%		

- 3.8 The HRA outturn expenditure for 2015/16 totals £50.8 million, which represents 80.8% (77.1% in 2014/15) of the approved budget, a reduction in expenditure of £12.0 million. Again this is mainly due to re-profiling discussed below.
- 3.9 There was £6.7 million re-profiling related to the Low Hill Residential Repairs project, which was able to be completed using considerably less resources than forecast. There was also re-profiling of the Heath Town Redevelopment (£4.8 million) and the Care and Support Specialised Housing (£2.1 million) projects into 2016/17 to more accurately

reflect the timing of the projects delivery. The re-profiling has been partially offset by an acceleration of certain works contained in the 30 year business plan, such as Roofing Refurbishment.

- 3.10 The effects of the above have been built into the current forecast of their associated programmes as detailed in the following sections of this report.
- 3.11 As part of the closedown process a review of funding for each project was undertaken which resulted in a switch of resources from internal to external in 2015/16. This ensures that external grants are utilised first before Council resources, therefore, delaying the need to borrow. Appendix A details the projects where a switch in resources has been implemented.

4.0 2016/17 capital programme

- 4.1 The latest approved budgets for 2016/17 are £105.5 million for the General Fund and £48.6 million for the HRA.
- 4.2 Table 5 provides an analysis of capital expenditure to the end of quarter one compared to the approved budget, along with projected budget forecast. It should be noted that in order to provide a timely report, this only includes expenditure up to and including the week ending 27 May 2016.

Table 5: Capital expenditure to the end of quarter one of 2016/17 with projected budget

Directorate	Approved budget	Expenditure to the end of quarter one	Expenditure as % of approved budget	Projected budget	Variance projected v approved over / (under)
	£000	£000	%	£000	£000
Corporate	27,463	2,096	7.6%	41,944	14,481
People	2,872	407	14.2%	5,189	2,317
Place	75,169	13,685	18.2%	82,092	6,923
Total General Fund	105,504	16,188	15.3%	129,225	23,721
Housing Revenue Account	48,616	9,870	20.3%	57,005	8,389
Total Housing Revenue Account	48,616	9,870	20.3%	57,005	8,389
Total Capital Programme	154,120	26,058	16.9%	186,230	32,110

- 4.3 General Fund expenditure to the end of quarter one stands at £16.2 million, against the approved budget of £105.5 million, which represents 15.3% (8.0% in 2015/16) of the approved budget for 2016/17. The latest financial monitoring information indicates that capital expenditure during 2016/17 will be higher than the approved budget by £23.7 million. Of this, £26.4 million (see Table 6) is due to re-profiling of projects which is discussed further in paragraphs 4.6 – 4.8.

- 4.4 HRA expenditure to the end of quarter one stands at £9.9 million, against the approved budget of £48.6 million, which represents 20.3% (18.8% in 2015/16) of the approved budget for 2016/17. The latest financial monitoring information indicates that capital expenditure during 2016/17 will be higher than the approved budget by £8.4 million. This is discussed further in paragraph 4.9.
- 4.5 Table 6 analyses the overall increases. These changes are reflected in the revised medium term budgets proposed in section 5.

Table 6: Analysis of variations between the approved capital budget and 2016/17 projected outturn

	Approved budget	Projected outturn at quarter one	Variance over / (under)	Variance represented by:	
	£000	£000	£000	Increase / (decrease) £000	Re-profiling £000
Corporate	27,463	41,944	14,481	(1,198)	15,679
People	2,872	5,189	2,317	445	1,872
Place	75,169	82,092	6,923	(1,921)	8,844
Total General Fund	105,504	129,225	23,721	(2,674)	26,395
Housing Revenue Account	48,616	57,005	8,389	710	7,679
Total Housing Revenue Account	48,616	57,005	8,389	710	7,679
Total Capital Programme	154,120	186,230	32,110	(1,964)	34,074

- 4.6 Of the £15.7 million Corporate Directorate re-profiling, £9.7 million relates to slippage from 2015/16 as detailed in paragraph 3.4. A combination of slippage and acceleration results in a net £6.0 million relating to the Transformation Development Efficiency Strategy. This is for the development of transformation projects funded by the capital receipts flexibility announced in the Autumn Statement 2015. This has a direct relationship to the availability of capital receipts and therefore, any changes in the timing or amount of receipts impacts upon this expenditure budget.
- 4.7 The People Directorate re-profiling relates to slippage from 2015/16 which was discussed in paragraph 3.5.
- 4.8 The Place Directorate re-profiling mainly relates to the slippage from 2015/16 which was discussed in paragraph 3.6. The decrease mainly relates to the impact of the change in the Access to Growth accountable body arrangements. As a result of the change Wolverhampton will no longer be required to passport grant funding to the other Black Country authorities. There is no impact on the funding available for Wolverhampton projects as a result of this change.
- 4.9 The £7.7 million HRA re-profiling is mainly due to updates to the timing of the delivery of schemes such as the Heath Town Redevelopment and the Care and Support Specialised Housing projects, as well as a reprioritisation of necessary works within the 30 year business plan.

5.0 Medium term capital programme

- 5.1 Table 7 details proposed revised medium term capital programmes, covering the period 2015/16 to 2020/21.

Table 7: Variance analysis of 2015/16 to 2020/21 projected budgets

Directorate	Approved budget 2015/16 to 2020/21 £000	Forecast budget 2015/16 to 2020/21 £000	Variance over / (under) £000
Corporate	78,089	87,313	9,224
People	6,677	7,502	825
Place	176,772	177,752	980
Total General Fund	261,538	272,567	11,029
Housing Revenue Account	225,434	249,525	24,091
Total Housing Revenue Account	225,434	249,525	24,091
Total Capital Programme	486,972	522,092	35,120

- 5.2 The complete General Fund and HRA capital programmes for the period 2015/16 to 2020/21 can be viewed online on the Council's website by following the link below:
<http://www.wolverhampton.gov.uk/article/7046/Medium-Term-Capital-Programme>
- 5.3 The projected increase of £11.0 million for the General Fund reflects additional expenditure which is discussed below.
- 5.4 The main items of increase to note are: £5.4 million for Corporate Asset Management programme to ensure buildings are statutory compliant and maintained to extend the life of the assets, £4.6 million for the expansion of ICT General Programme and £3.6 million for Disabled Facilities within Private Sector Housing.
- 5.5 Offset against these increases are decreases, the main items being; some £800,000 relating to the Wolverhampton Interchange Block 10 Development discussed in paragraph 3.7; approximately £590,000 on Growth Hub Grants reflecting the final grant claim and decision not to invest in a company due to financial reasons; Schools Devolved Formula Capital £430,000 and Capital Maintenance Grant of some £390,000 both due to schools converting to Academies resulting in the allocations going directly to the schools instead of via the Council; finally £230,000 for Energy Management relating to the reduction in feed-in tariffs for photovoltaic panels and lack of suitable buildings for biomass buildings.
- 5.6 This additional/decrease in expenditure is funded from a mixture of internal and external resources as detailed in appendix A.

- 5.7 The £24.1 million increase in the HRA budget is mainly due to the inclusion of the 2020/21 financial year to bring this fund in line with the rest of the capital programme (appendix C4).
- 5.8 Table 8 provides a summary of the forecast changes in expenditure requiring Council approval. Further details on changes to General Fund projects can be found in appendix A.

Table 8: Summary analysis of the forecast change in capital expenditure

Directorate	Projected change in expenditure		Total increase / (decrease) in expenditure £000
	New projects £000	Existing projects £000	
Corporate	-	9,224	9,224
People	879	(54)	825
Place	116	864	980
Total General Fund	995	10,034	11,029
Housing Revenue Account	-	24,091	24,091
Total Housing Revenue Account	-	24,091	24,091
Total Capital Programme	995	34,125	35,120

- 5.9 Table 9 analyses the type of resources identified to finance the projected changes in expenditure for both the General Fund and HRA capital programmes.

Table 9: Summary of financing for projected change in expenditure

Summary	Internal resources £000	External resources £000	Virements £000	Projected change in resources £000
General Fund				
New projects	-	995	-	995
Existing projects	13,931	(3,897)	-	10,034
Total General Fund	13,931	(2,902)	-	11,029
Housing Revenue Account				
New projects	-	-	-	-
Existing projects	23,191	900	-	24,091
Total Housing Revenue Account	23,191	900	-	24,091
Total Capital Programme	37,122	(2,002)	-	35,120

- 5.10 Internal resources reflect expenditure that requires the use of Council resources and over which the Council therefore has absolute discretion. Capital receipts are only assumed where there is reasonable certainty that they will be received within the required timeframe. External resources is funding secured from external organisations e.g. central government.

- 5.11 The implications of the levels of borrowing required will be fully reflected in the revenue budget and medium term financial strategy. Details of the financing of the revised capital programmes are shown in Table 10.

Table 10: Summary of recommended changes to financing of the General Fund and HRA capital programmes

2015/16 to 2020/21				
	Approved budget	Recommended budget	Variance	Resource as % of expenditure
	£000	£000	£000	
General Fund Expenditure	261,538	272,567	11,029	
Financing				
Internal resources				
Capital receipts	24,879	31,091	6,212	11.4%
Prudential borrowing	122,994	130,030	7,036	47.7%
Revenue contributions	1,015	1,835	820	0.7%
Reserves	137	-	(137)	0.0%
Subtotal	149,025	162,956	13,931	59.8%
External resources				
Grants & contributions	112,513	109,611	(2,902)	40.2%
Subtotal	112,513	109,611	(2,902)	40.2%
Total General Fund	261,538	272,567	11,029	100.0%
2015/16 to 2020/21				
	Approved budget	Recommended budget	Variance	Resource as % of expenditure
	£000	£000	£000	
Housing Revenue Account Expenditure	225,434	249,525	24,091	
Financing				
Internal resources				
Capital receipts	35,386	39,464	4,078	15.8%
Prudential borrowing	72,574	70,805	(1,769)	28.4%
Reserves	116,386	137,268	20,882	55.0%
Subtotal	224,346	247,537	23,191	99.2%
External resources				
Grants & contributions	1,088	1,988	900	0.8%
Subtotal	1,088	1,988	900	0.8%
Total Housing Revenue Account	225,434	249,525	24,091	100.0%

- 5.12 Capital receipts totalling £31.1 million have been assumed within the General Fund capital programme for quarter one and can be seen in Table 11. This is an increase of £6.2 million when compared to the approved budget, which has arisen as a result of additional forecast from sales totalling £4.5 million and £1.7 million due to re-profiling of receipts and capital requirements meaning more receipts can be utilised. In order to be

prudent a detailed review of the schedule of disposals is undertaken to identify only those that are highly likely to be completed. The planned utilisation of capital receipts reflects the need to balance the benefit for both the capital programme and the revenue budget.

Table 11: Receipts assumed in the revised General Fund capital programme

	Projected						Total £000
	2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	
General Fund capital receipts	3,400	14,400	7,600	5,000	700	-	31,100

- 5.13 Requests for budget virements between General Fund projects and HRA projects, totalling £14.7 million are detailed in appendix B.
- 5.14 Ancillary schedules of General Fund and HRA works for approval are detailed in appendices C1 to C3 and C4 respectively.
- 5.15 Approval is sought to delegate authority during 2016/17 to the Cabinet Member for Resources in consultation with the Director of Finance to approve the allocation of the provision of the 'Corporate Contingency' to individual capital projects in order that corporate priorities may be addressed in a more agile and timely manner.
- 5.16 Approval is sought to delegate authority to the Cabinet Member for City Environment, in consultation with the Strategic Director for Place, to approve the allocation of the Non Highway Structures provision for future programmes budget, to individual capital projects in order to address structural issues in a timely manner.
- 5.17 Approval is sought to delegate authority to the Cabinet Member for Resources, in consultation with the Director of Finance, to approve the allocation of the provision of the 'Corporate Asset Management Programme' to reserve capital projects, in order so that they may be progressed in a timely manner if priority projects are delivered under budget or do not proceed.

6.0 Capital financial strategy

- 6.1 At its meeting on 15 July 2015, Council approved the capital financial strategy relating to: the approval of future capital projects, the declaration of identified underspends and the use of capital receipts to reduce the Council's need to borrow to fund the approved capital programme.
- 6.2 Due to the introduction of the capital receipt flexibility there is now a need to slightly amend this strategy with regard to the use of capital receipts to reduce the Council's need to borrow.
- 6.3 Approval by Councillors of this revised strategy, which can be found in appendix D, is therefore being sought.

7.0 Key budget risks

7.1 An analysis of the risks associated with the capital programme, along with the details of the risk control measures that are in place in order to manage and mitigate these risks as far as possible can be viewed online on the Council's website by following the link below:

<http://www.wolverhampton.gov.uk/article/7046/Medium-Term-Capital-Programme>

7.2 The overall risk associated with the programme continues to be quantified as amber.

8.0 Financial implications

8.1 The financial implications are discussed in the body of this report.
[SH/15062016/X]

9.0 Legal implications

9.1 Section 151 of the Local Government Act 1972 requires local authorities to make arrangements for the proper administration of their financial affairs.

9.2 The Local Government Act 2003 brought in the current regime for capital finance for local authorities. It reduced the level of central control over local authority borrowing and capital expenditure.

9.3 The Council is required to comply with statutory codes of practice including current Financial Procedure Rules and the Prudential Code for Capital Finance in Local Authorities and Treasury Management in Public Services.

9.4 The legal framework therefore places a greater responsibility on Cabinet Members to ensure properly managed borrowing and capital expenditure without the need for government consent.

9.5 The main principles of the framework are prudence, sustainability and affordability. These statutory requirements are taken into account when making recommendations about the revised medium term General Fund capital programme.
[TS/19062016/B]

10.0 Corporate landlord implications

10.1 Projects funded and delivered through the Council's capital programme typically have significant impact on the Council's property portfolio. Corporate landlord implications must be considered and included in relevant documents and reports when individual capital projects and programmes are being developed.

11.0 Equalities implications

- 11.1 Under the Equality Act 2010, the Council has a statutory duty to pay due regard to the impact of how it carries out its business on different groups of people. This is designed to help the Council identify the particular needs of different groups and reduce the likelihood of discrimination; the nine equality strands covered by the legislation are:
- Age
 - Disability
 - Gender reassignment
 - Pregnancy and Maternity
 - Religion or Belief
 - Race
 - Sex
 - Sexual Orientation
 - Marriage and Civil Partnership (this strand only applies to employment and not to service delivery).
- These strands include everyone.
- 11.2 Cabinet Members should also be aware that under the Equality Act 2010, they must have due regard to the Public Sector Equality Duty when making budget decisions. What this means in practice is that Cabinet Members must consciously think about the three aims of the Public Sector Equality Duty as part of the decision making process, the three aims are to have due regard to the need to:
- Eliminate discrimination, harassment and victimisation.
 - Advance equality of opportunity by removing or minimising disadvantages, meet differing needs and encourage participation.
 - Foster good relations between people from different groups.
- 11.3 Consideration of equality issues must influence the decisions reached by public bodies including:
- How they act as employers.
 - How they design, deliver and evaluate services.
 - How they commission and procure from others.
- 11.4 The Brown Principles, established as a result of a legal case concerning Post Offices closures in 2008, provide an important checklist when making decisions:
- Decision makers must be made aware of their duty to have due regard to the identified goals.
 - Due regard must be fulfilled before and at the time that a particular decision is being considered, not afterwards.
 - The duty must be exercised in substance, with rigour and with an open mind. It is not a question of ticking boxes.
 - The duty is not delegable; it must be fulfilled by the organisation in question rather than through the use of an external body to do it to the organisation.
 - The duty is a continuing one.
 - It is good practice to keep an adequate record showing that it has considered the identified needs.

11.5 There is a range of individual projects delivered through the Council's capital programme that have significant impacts on specific groups and equality implications should be considered when individual capital schemes are being developed.

11.6 This requirement would also apply if there were to be any redirection of capital funding in year so as to ensure that the impact of any changes is considered.

12.0 Environmental implications

12.1 A wide range of projects delivered through the capital programme have significant environmental implications and are geared to promote improvements to the physical environment.

13.0 Schedule of background papers

13.1 Housing Revenue Account business plan (including 2016/17 budget rents and service charges) - Report to Cabinet on 13 January 2016, Council on 27 January 2016.

13.2 Capital Programme 2015/16 to 2019/20 quarter three review and 2016/17 to 2020/21 budget strategy – Report to Cabinet on 24 February 2016, Council on 2 March 2016.

13.3 Improving the Civic Centre Car Park Offer – Report to Cabinet (Resources) Panel on 8 March 2016.

13.4 Schools Capital Programme 2016/17 – Report to Cabinet (Resources) Panel on 8 March 2016.

13.5 Former Sainsbury's Site, St George's Parade – Report to Council on 6 April 2016.

13.6 Transportation capital programme 2016/17 and future years – Report to Cabinet on 20 April 2016.

13.7 External Funding Update – Report to Cabinet (Resources) Panel on 26 April 2016.

13.8 WV Active Aldersley Velodrome Fence – Report to Cabinet (Resources) Panel on 7 June 2016.

13.9 Corporate Asset Management Fund – Future Years Funding from 2017/18 to 2020/21 – Report to Cabinet (Resources) Panel on 28 June 2016.

14.0 Schedule of appendices

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A	Analysis of projected change in expenditure	17 – 22
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Analysis of projected change in expenditure

Appendix A

Corporate	New / Existing project	Approved budget	Proposed budget	Forecast change in expenditure	Virements	Financing		
		£000	£000	£000		Internal resources	External resources	
		£000	£000	£000	£000	£000	£000	
Corporate Contingency								
Change reflects a virement to approve as detailed within Appendix B.		Existing	1,000	1,113	113	113	-	-
Business Improvement District								
Change reflects a budget increase due to the loan of £40,000 that is being extended to the Bilston Business Improvement District company to support the initial set up. The Council is to be reimbursed from levies collected.		Existing	50	90	40	-	40	-
ICTS - General Programme								
A budget increase is due to the proposed significant expansion in the ICTS General Programme, which is reflecting the need for the Council's ICT infrastructure to be continually updated to remain operational and up to date.		Existing	5,403	9,999	4,596	-	4,596	-
Transformation Development Efficiency Strategy								
Change reflects an increased capital receipt availability for the development of transformation projects funded by the capital receipts flexibility announced in the Autumn Statement 2015.		Existing	18,995	23,618	4,623	-	4,623	-
Director of Education								
Schools Developed Formula Capital								
Change reflects a budget decrease due to the schools being converted to academy in 2015/16. The converted schools will now receive their allocations direct.		Existing	4,280	3,849	(431)	-	-	(431)
Wilkinson's Primary school								
Change reflects a switch of the resources due to reimbursement from external insurers.		Existing	20	20	-	-	(4)	4
Planned maintenance (Electrical works)								
Change reflects a virement to approve as detailed within Appendix B and a switch of the resources.		Existing	750	687	(63)	(63)	52	(52)
Asbestos removal								
Change reflects a virement to approve as detailed within Appendix B and a switch of the resources.		Existing	216	209	(7)	(7)	60	(60)
Boiler/pipework replacement								
Change reflects a virement to approve as detailed within Appendix B and a switch of the resources.		Existing	1,697	1,712	15	15	393	(393)
Roof/window replacement								
Change reflects a switch of the resources.		Existing	1,218	1,218	-	-	215	(215)
Contingency for emergency works across all schools								
Change reflects a switch of the resources and a virement to approve as detailed in Appendix B.		Existing	480	336	(144)	(144)	(105)	105
Toilet refurbishment								
Change reflects a virement to approve as detailed within Appendix B and a switch of the resources.		Existing	-	5	5	5	3	(3)

Analysis of projected change in expenditure

Appendix A

Corporate (continued)	New / Existing project	Approved budget £000	Proposed budget £000	Forecast change in expenditure £000	Virements £000	Financing Internal resources £000	External resources £000
Contribution to New Build schemes Change reflects a budget increase due to additional works that were required at Edward the Elder Primary school, a virement to approve as detailed in Appendix B and a switch of the resources.	Existing	95	145	50	25	50	(25)
School Development Plans Change is due to a range of schools that utilised surplus balances (revenue resources) to enhance school premises and contribute to the projects within the Primary Expansion scheme, and a virement to approve as detailed in Appendix B.	Existing	40	701	661	3	658	-
Fire prevention Change reflects a virement to approve as detailed within Appendix B.	Existing	70	14	(56)	(56)	-	-
Structural/demolition/external works Change reflects a virement to approve as detailed within Appendix B and a switch of the resources.	Existing	720	588	(132)	(132)	1	(1)
Expansion of Primary School Places Change reflects a switch of the resources and a virement to approve as detailed in Appendix B.	Existing	33,856	33,670	(186)	(286)	(3,300)	3,400
Uncommitted balance of Capital Maintenance (Provision for future programmes) Change reflects a virement to approve as detailed within Appendix B.	Existing	32	477	445	445	477	(477)
Universal Infant Free School Meals Change reflects a virement to approve as detailed within Appendix B.	Existing	343	538	195	195	-	-
Building Schools for the Future Change reflects budget decrease and a switch of the resources.	Existing	1,981	1,958	(23)	-	1,020	(1,043)
Primary Capital Programme Change reflects a budget increase due to the finalised costs for Bushbury Hill school.	Existing	14	23	9	-	9	-
Capital Maintenance Grant used to finance any in year schools maintenance items This grant funding stream is linked to the number of pupils in Local Authority maintained schools. For 2016/17 and 2017/18 the grant has been reduced for the pupils in schools that became academies in 2015/16. The converting schools will now receive their allocations direct.	Existing	2,418	2,032	(386)	-	-	(386)
School IT Change reflects a virement to approve as detailed within Appendix B.	Existing	456	356	(100)	(100)	-	-
Subtotal		74,134	83,358	9,224	13	8,788	423

Analysis of projected change in expenditure

Appendix A

People	New / Existing project	Approved budget	Proposed budget	Forecast change in expenditure	Virements	Financing	
		£000	£000	£000		Internal resources	External resources
		£000	£000	£000	£000	£000	£000
Early Education two year olds New project to enhance building to accommodate the two year old nursery provision.	New	2	881	879	-	-	879
Sweetman Street Refurbishment Change reflects a budget increase due to the final retention costs that are met from Community Capacity grant.	Existing	-	17	17	-	-	17
Blakenhall Healthy Living Centre Change reflects a virement to approve as detailed within Appendix B.	Existing	13	-	(13)	(13)	-	-
Independent Living Service Improvements Change is due to the final retention payment being lower than anticipated.	Existing	-	(3)	(3)	-	(3)	-
Co-Location Change reflects a switch of the resources due to additional grant allocation.	Existing	628	628	-	-	(38)	38
Children's Centres Change reflects reversal of retention accruals from the previous year in relation to the scheme Phase 1 - West Park and Phase 3 - Bingley Enterprise that are not longer required due to the company being in administration.	Existing	-	(55)	(55)	-	-	(55)
Subtotal		643	1,468	825	(13)	(41)	879

Place - Non Housing	New / Existing project	Approved budget	Proposed budget	Forecast change in expenditure	Virements	Financing	
		£000	£000	£000		Internal resources	External resources
		£000	£000	£000	£000	£000	£000
Local Growth Fund Transport project management This late grant award could not be fully utilised in the short timescale available.	Existing	750	713	(37)	-	-	(37)
Local Sustainable Transport Fund Change reflects the completion of Local Sustainable Transport Fund funded projects.	Existing	332	43	(289)	-	(20)	(269)
Managing Short Trips Change reflects the redirection of grant to prioritise Black Country projects under the Managing Short Trips programme and subsequent removal of the Cycle links to Moseley Park/Willenhall Road project pending further development.	Existing	2,063	1,858	(205)	-	-	(205)
Accessing Growth Fund Change is as a result of amendments to accountable body agreements and CoWC now being responsible for its own claims only rather than that of other Black Country authorities. The reduction in expenditure therefore reflects the removal of the grant attributable to other authorities.	Existing	15,075	5,936	(9,139)	-	-	(9,139)
City Centre Transport & Movement Enhancements Change reflects the re-provision of resources so that priority projects can be progressed, and a virement to approve as detailed within Appendix B.	Existing	1,576	2,231	655	(20)	1,114	(439)

Analysis of projected change in expenditure

Appendix A

Place - Non Housing (continued)	New / Existing project	Approved budget	Proposed budget	Forecast change in expenditure	Virements	Financing Internal resources	External resources
		£000	£000	£000		£000	£000
Road Safety & Sustainability Change reflects the re-provision of Section 31 resources so that priority projects can be progressed, and a virement to approve as detailed within Appendix B.	Existing	1,870	1,024	(846)	(574)	-	(272)
Corporate Asset Management There have been some timing issues meaning work has slipped into 2016/17. There has also been some reprioritisation requiring virements between projects in 2016/17. A proposed programme for 2017/18 to 2020/21 will be reported to Cabinet (Resources) Panel on the 28 June 2016.	Existing	3,439	8,839	5,400	-	5,390	10
Capital Highways Maintenance Change reflects the re-provision of budgets to ensure that priority projects can be progressed within the resources available, and virements to approve as detailed within Appendix B.	Existing	17,328	16,335	(993)	(728)	(641)	376
Maintenance of Structures Change reflects a virement to approve as detailed within Appendix B.	Existing	1,675	2,064	389	389	-	-
Other Programmes Changes reflect a new budget line for capitalisation of Traffic Signal upgrade costs, and a virement to approve as detailed within Appendix B.	Existing	5,496	5,948	452	339	113	-
Relocation of Carvers LPG facility Change is due to underspend in 2015/16.	Existing	12	11	(1)	-	-	(1)
Newhampton Arts Centre Improvements Change is due to reversal of accrual from previous year.	Existing	-	(3)	(3)	-	(3)	-
Growth Hub Grants Changes to budget reflect the final grant claim and the decision not to invest in a company encountering financial difficulties.	Existing	1,233	648	(585)	-	-	(585)
Black Country Gold ERDF Project Changes to budget reflect the final grant claim including reprofiling of capital and revenue.	Existing	206	155	(51)	-	-	(51)
Broadband Vouchers Changes to budget reflect the latest estimated demand levels for uptake of vouchers.	Existing	440	350	(90)	-	-	(90)
Bilston Urban Village In accordance with the Land Sale Agreement from the HCA, a payment of 82% of the estimated receipt value, £3.1 million, should be paid to the HCA. The Council's capital receipts estimate will also increase by an equivalent amount to offset this.	Existing	10,385	12,886	2,501	-	2,501	-
Wolverhampton Interchange Block 10 Development Changes reflect the proposed saving to the scheme from changes to proposed tenants and associated fit out works.	Existing	6,390	5,599	(791)	-	(791)	-
Youth Zone A minor saving has been achieved on closure of the scheme.	Existing	896	895	(1)	-	(1)	-

Analysis of projected change in expenditure

Appendix A

Place - Non Housing (continued)	New / Existing project	Approved budget	Proposed budget	Forecast change in expenditure	Virements	Financing Internal resources	External resources
		£000	£000	£000	£000	£000	£000
Westside Changes reflect the proposed net capitalisation of Urban Traffic Control relocation costs to create a saving on reserves after taking into account additional contributions secured from Walsall MBC and a virement to approve as detailed in Appendix B.	Existing	3,971	4,934	963	349	562	52
Redevelopment of Tower Works & Fort Works Site Change reflects a virement to approve as detailed within Appendix B.	Existing	324	150	(174)	(174)	-	-
Reallocation of Resources for Regeneration Priorities Change reflects a virement to approve as detailed within Appendix B.	Existing	753	427	(326)	(326)	-	-
Willenhall Road Corridor Improvements Change reflects a virement to approve as detailed within Appendix B.	Existing	-	200	200	200	-	-
Local Growth Fund Feasibility Programme This late grant award could not be fully utilised in the short timescale available.	Existing	750	679	(71)	-	-	(71)
South Side Change reflects a virement to approve as detailed within Appendix B.	Existing	2,754	2,924	170	170	-	-
Targeted Strategic Disposals Programme Change reflects a virement to approve as detailed within Appendix B.	Existing	350	354	4	4	-	-
Markets Services Change reflects a virement to approve as detailed within Appendix B.	Existing	23	-	(23)	(23)	-	-
Canalside Quarter Change reflects a virement to approve as detailed within Appendix B.	Existing	200	-	(200)	(200)	-	-
Parks Refurbishment Programme Changes reflect project completion at Grapes Pool, Greenway BMX and East Park. A switch in funding is also reflected making full use of grant received from the Heritage Lottery Fund in relation to the refurbishment works at East Park.	Existing	498	494	(4)	-	(34)	30
Highway Improvement Programme Change reflects the re-provision of external resources within the transportation programme, additional S106 contributions and a virement to approve as detailed within Appendix B.	Existing	3,387	4,578	1,191	594	(568)	1,165
Disposals Programme There have been virements from existing budgets to support the new disposals, however this budget has decreased overall as disposals in 2015/16 cost less than anticipated.	Existing	2,103	1,837	(266)	-	(266)	-
Energy Management Projects have underspent in 2015/16 due to a reduction in feed-in tariffs for Photovoltaic panels and a lack of suitable buildings for biomass boilers.	Existing	864	633	(231)	-	(231)	-

Analysis of projected change in expenditure

Appendix A

Place - Non Housing (continued)	New / Existing project	Approved budget £000	Proposed budget £000	Forecast change in expenditure £000	Virements £000	Financing Internal resources £000	External resources £000
Civic Centre Car Park Repairs Change reflects a budget increase due to the further improvements to car park facilities and equipment to enhance the parking offer and generate additional income.	Existing	2,249	2,599	350	-	350	-
Goodyear Development Site The section 106 contribution received for this site was transferred through to the new tenants to complete agreed repairs to the changing rooms.	New	-	116	116	-	-	116
Subtotal		87,392	85,457	(1,935)	-	7,475	(9,410)

Place - Private Sector Housing	New / Existing project	Approved budget £000	Proposed budget £000	Forecast change in expenditure £000	Virements £000	Financing Internal resources £000	External resources £000
Disabled Facilities Grants The grant available has now increased and this has been reflected in increased expenditure and reduced borrowing.	Existing	8,578	11,163	2,585	-	(2,615)	5,200
Private Sector Renewal There has been slippage in the budgets for both affordable warmth and repayable grants due to staffing issues and delays in finalising the contract respectively. There was also an underspend on the Empty Property Strategy, where although the budget is required to move forward with potential purchases, the owner often takes action when Compulsory Purchase Order imminent. The overspend on refurbishments to Showell Road Travellers site has been offset by underspends in 2015/16.	Existing	2,771	3,101	330	-	324	6
Subtotal		11,349	14,264	2,915	-	(2,291)	5,206
TOTAL				11,029	-	13,931	(2,902)

Virements for approval

Appendix B

Directorate	Capital project	Virement required £000	Comments
People Corporate Corporate	Blakenhall Healthy Living Centre School IT Loans Corporate Contingency	(13) (100) 113	Due to the works being completed at Blakenhall Healthy Living Centre and no applications from schools during 2015/16 for IT loans, these budgets are no longer required. A virement to the Corporate Contingency budget is proposed as per the capital financial strategy.
Corporate Corporate Corporate Corporate Corporate Corporate Corporate	Expansion of Primary School Places Contingency for emergency works across all schools Structural/Demolition/External Works Planned maintenance (Electrical works) Fire Prevention Asbestos Removal Uncommitted balance of Capital Maintenance (Provision for future programmes) Universal Infant Free School Meals	(286) (144) (132) (63) (56) (7) 445 195	A review of the programme has identified a number of projects which have been completed using less resources than forecast. Therefore virements are proposed to redirect these resources as follows: Accumulate underspends to redistribute as required to meet pressures of the Capital Maintenance programme. Additional work to meet health and safety requirements including fire escape as part of the Bantock school kitchen refurbishment project within Universal Infant Free School Meals.
Corporate Corporate Corporate Corporate	Contribution to New Build Schemes Boiler/Pipework Replacement Toilet Refurbishment School Development Plans	25 15 5 3	To cover some minor overspends within Contribution to New Build Schemes, Boiler/Pipework Replacement, Toilet Refurbishment and School Development Plans.
Place Place	Bilston Retail Market - Air Conditioning Upgrade Westside - Markets Relocation	(23) 23	A virement is proposed from Bilston Retail Market to support the additional costs associated with client requests on the Market Relocation element of the Westside scheme.
Place Place	Canalside Quarter Willenhall Road Corridor Improvements	(200) 200	A virement is proposed to reflect the transfer of the Willenhall Road Improvements project within the Place directorate from City Environment to City Economy.
Place Place	Redevelopment of Tower Works & Fort Works Site South Side	(170) 170	A virement is proposed to cover contractor costs for various demolition contracts where contractor cost estimates are higher than originally anticipated.
Place Place	Reallocation of Resources for Regeneration Priorities Westside - Markets Relocation	(326) 326	A virement is proposed to support additional costs associated with the Market Relocation scheme. Additional costs are made up of combination of extra works at client request and design issues. The Council is hoping to recover some of these costs from the external parties involved.
Place Place Place	Aldersley Leisure Village Enhancements Les Mills Equipment Bert Williams Enhancements	(66) 35 31	A virement is proposed to reflect reallocation of resources across the projects within the Leisure Enhancements programme.
Place Place Place Place Place	Maintenance of classified roads Disabled Access Maintenance of unclassified roads Street Lighting Maintenance of Structures	(2,791) (52) 2,063 391 389	Virements are proposed to reflect reallocation of resources across projects within the Transportation capital programme.
Place Place Place Place	Local Safety Schemes City Centre Transport & Movement Enhancements Traffic Management & TRO's Highway Improvement Programme	(568) (20) (6) 594	Virements are proposed to reflect reallocation of resources across projects within the Transportation capital programme.
Place Place Place Place Place Place	Corporate Asset Management Asbestos Removal Programme Planned Programme of Enhancements Statutory Compliance Measures Minor Works Programme for Adults Minor Works Programme for Children's	(111) (44) 51 49 44 11	Virements are proposed to reflect the movements between Corporate Asset Management projects due to changes in priority.
Housing Revenue Account			
Place Place Place	Communal Area Improvements Provision for street scaping works Sustainable Estates Programme	(2,772) (871) 3,643	The HRA capital programme has been reviewed and reprioritised resulting in the proposed virements to create a Sustainable Estates Programme.
Place Place Place Place Place	Low Hill Residential Repairs Decent Homes Stock Condition Estate Remodelling Adaptations for People with Disabilities Service Enhancements and Miscellaneous	(5,914) 3,009 1,845 1,000 60	Low Hill Residential Repairs project has been completed using less resources than forecast. It is therefore proposed, the resources are redirected to the projects stated.
Total		-	

Virements to note

Appendix B

Directorate	Capital project	Virement required £000	Comments
Corporate	Capital Maintenance Grant used to finance any in year schools maintenance items	(2,032)	
Corporate	Planned maintenance (Electrical works)	334	
Corporate	Asbestos removal	100	Virement as reported to Cabinet (Resources) Panel on the 8 March 2016.
Corporate	Boiler/pipework replacement	625	
Corporate	Roof/window replacement	450	
Corporate	Contingency for emergency works across all schools	313	
Corporate	Structural/demolition/external works	210	
Place	Maintenance of classified roads	(3,060)	
Place	Maintenance of unclassified roads	1,880	
Place	Highway Structures	800	Virement as reported to Cabinet on the 20 April 2016.
Place	Street Lighting	260	
Place	Disabled Access	120	
Place	Integrated Transport	(200)	
Place	Safer Routes to schools	20	Virement as reported to Cabinet on the 20 April 2016.
Place	Cycling	180	
Place	Redevelopment of Tower Works & Fort Works Site	(4)	A virement to cover residual contract balances in relation to the disposal of Prouds Lane Bilston Leisure Centre. This has been approved through delegated authority to Budget Managers.
Place	Targeted Disposals Programme	4	
Place	Westside - Relocation of Urban Traffic Control to Civic Centre	(2)	A balancing virement to support additional costs associated with the Market Relocation scheme. This has been approved through delegated authority to Budget Managers.
Place	Westside - Markets Re-location	2	
Total		-	

Schedule of works – Corporate

Appendix C1

ICT capital programme	2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	Total £000
Main programme:							
Future Developments	-	106	200	200	200	-	706
Emergency Projects	-	100	-	-	-	-	100
Security Enhancement							
Network Access Control	-	30	-	-	-	-	30
Network Intruder Detection	-	10	-	-	-	-	10
Penetration Testing and IT Health Check	-	26	-	50	-	-	76
Internal Security Testing Tools	-	-	10	-	-	-	10
	-	66	10	50	-	-	126
Refresh							
Microsoft Enterprise Agreement	415	407	600	600	600	-	2,622
Storage Refresh							
Increase Storage Capacity	-	30	30	30	-	-	90
Upgrade / Replace Filers	-	450	-	-	450	-	900
Upgrade / Replace Data Domain	-	200	-	-	200	-	400
	-	680	30	30	650	-	1,390
Upgrades							
Replace / Upgrade Firewalls	88	2	-	50	-	-	140
Infra Upgrade	47	7	-	-	-	-	54
Website Development	3	-	-	-	-	-	3
Sharepoint Development	85	85	-	-	-	-	170
Revenues & Benefits E-Billing Solution	28	-	-	-	-	-	28
Enterprise Mobility Suite	-	30	130	-	-	-	160
Gladstone E-Booking Solution	-	150	-	-	-	-	150
Software Asset Management Module Development	18	-	-	-	-	-	18
	269	274	130	50	-	-	723
Infrastructure Upgrades							
Internet Protocol Telephony	-	-	50	-	-	-	50
Windows 7 Migration	34	1	-	-	-	-	35
Replace mainframe applications	47	33	-	-	-	-	80
Core network infrastructure upgrade	-	-	-	150	-	-	150
Network Hardware Refresh	-	50	20	20	20	-	110
Expand production Virtual Machine environment and production Demilitarised Zone environment	15	15	30	-	30	-	90
System Centre Configuration Manager / System Centre Operations Manager	18	2	-	-	-	-	20
Office 365	-	21	-	-	-	-	21
Expand Secondary Data Centre Virtual Server Farm	-	30	-	30	-	-	60
Migrate to Windows 10	-	30	-	-	-	-	30
Hybrid Mail and Printing	-	90	-	-	-	-	90
"GOSS" Events Module	-	25	-	-	-	-	25
Civic Centre Infrastructure Upgrade	14	445	-	-	-	-	459
Council Chamber Upgrade	56	-	-	-	-	-	56
WIFI for Libraries	28	-	-	-	-	-	28
Application Rationalisation and Software As A Service	-	-	100	-	-	-	100
Auditing Tools and Log Management Solution	-	-	100	-	-	-	100
Telephony Refresh	-	-	10	10	10	-	30
Civic Centre Wireless Upgrade	-	-	-	-	40	-	40
Replace/Upgrade System Centre Appliance	-	-	-	-	60	-	60
	212	742	310	210	160	-	1,634
Data Centres							
Additional Data Cabinets	-	2	2	2	2	-	8
Air conditioning	-	-	20	-	-	-	20
Data centre decommission and deep clean	-	-	5	-	5	-	10
Replace Uninterruptable Power Supply Batteries	-	5	-	15	-	-	20
Uninterruptable Power Supply Direct Current & Alternating Current Capacitor Replacement	-	5	10	-	5	-	20
	-	12	37	17	12	-	78
Main programme total	896	2,387	1,317	1,157	1,622	-	7,379
Desktop Refresh	301	1,282	-	-	500	-	2,083
Disaster Recovery	-	537	-	-	-	-	537
Total ICT capital programme	1,197	4,206	1,317	1,157	2,122	-	9,999

Schedule of works – Corporate

Appendix C1

Primary School Expansion Programme	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	Total
	£000	£000	£000	£000	£000	£000	£000
Phase 1 & 2							
Bilston Primary	63	-	-	-	-	-	63
Northwood Park	11	-	-	-	-	-	11
St Andrew's Church of England Primary	5	-	-	-	-	-	5
Eastfield Primary	15	-	-	-	-	-	15
Dunstall Hill Primary	1,294	3,350	50	-	-	-	4,694
Fallings Park Primary	2,607	250	-	-	-	-	2,857
Trinity Church of England Primary	3,392	1,300	85	-	-	-	4,777
	7,387	4,900	135	-	-	-	12,422
Phase 3							
Bilston Primary	515	1,100	80	-	-	-	1,695
Bushbury Hill	558	80	-	-	-	-	638
Eastfield Primary	434	130	20	-	-	-	584
Loxdale Primary	1,005	50	-	-	-	-	1,055
Manor Primary	1,808	2,100	100	-	-	-	4,008
St Martin's Primary	94	750	30	-	-	-	874
Stowlawn Primary	349	30	-	-	-	-	379
Westacre Infant	247	60	-	-	-	-	307
West Park Primary	454	70	-	-	-	-	524
St Mary's Roman Catholic Primary	332	1,900	100	-	-	-	2,332
Holy Trinity Roman Catholic Primary	33	470	22	-	-	-	525
Lanesfield Primary	42	300	22	-	-	-	364
St Bart's Primary	35	350	32	-	-	-	417
Villiers Primary	5	420	25	-	-	-	450
Future expansion programmes	-	1,338	4,227	-	-	-	5,565
	5,911	9,148	4,658	-	-	-	19,717
Contingency	-	1,397	134	-	-	-	1,531
Total Primary School Expansion Programme	13,298	15,445	4,927	-	-	-	33,670

Schools Capital Maintenance	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	Total
	£000	£000	£000	£000	£000	£000	£000
Boiler upgrades/replacement pipework/heaters:							
St Alban's Church of England Primary - replacement heaters	35	-	-	-	-	-	35
Springdale Infant and Junior - replacement pipework	-	207	-	-	-	-	207
Bantock Primary - re-pipe heating	3	147	-	-	-	-	150
Broadmeadow Special - upgrade fan convectors	33	-	-	-	-	-	33
Castlecroft Primary - building management system panel and heating pump	26	-	-	-	-	-	26
Christ Church Infants - upgrade hall heating to reduce electrical load	42	-	-	-	-	-	42
Goldthorn Park - upgrade infant boiler plant and fan convectors	65	-	-	-	-	-	65
Graiseley Primary - upgrade boiler plant	77	-	-	-	-	-	77
Loxdale Primary - upgrade flue	5	-	-	-	-	-	5
Oxley Primary - re-pipe heating	137	13	-	-	-	-	150
St Stephens Primary - upgrade heating	28	-	-	-	-	-	28
Stow Health - hot and cold pipework	77	-	-	-	-	-	77
Wodenfield Primary - replacement boiler	22	-	-	-	-	-	22
Coppice - new boiler	121	-	-	-	-	-	121
Ashmore Park - replacement calorifier	-	10	-	-	-	-	10
Dovecotes - replacement heating	-	100	-	-	-	-	100
Dovecotes - replacement hot and cold water	-	25	-	-	-	-	25
Graiseley - replacement cold water main and pipework	-	75	-	-	-	-	75
Long Knowle Primary - replacement pipework	-	120	-	-	-	-	120
Spring Vale Primary - replacement heating system pipework	-	80	-	-	-	-	80
Spring Vale Primary - replacement domestic hot and cold water supply	-	40	-	-	-	-	40
Spring Vale Primary - upgrade gas main to boiler house	-	20	-	-	-	-	20
St Andrew's Church of England Primary - replacement boiler plant and control panel	-	50	-	-	-	-	50
Woodfield Junior - refurbishment of playground boiler house	-	30	-	-	-	-	30
Woodthorne Primary - replacement of boiler plant and controls to infant block	-	75	-	-	-	-	75
Provision for future schemes	-	49	-	-	-	-	49
	671	1,041	-	-	-	-	1,712

Schedule of works – Corporate

Appendix C1

Schools Capital Maintenance (continued)	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	Total
	£000	£000	£000	£000	£000	£000	£000
Development Plans:							
Graiseley Primary Development Plans	3	-	-	-	-	-	3
Bilston Nursery Development Plans	103	-	-	-	-	-	103
Lanesfield Primary Development Plans	28	-	-	-	-	-	28
Wilkinson Primary Development Plans	92	-	-	-	-	-	92
St Andrew's Primary Development Plans	248	-	-	-	-	-	248
Fallings Park Primary Development Plans	26	-	-	-	-	-	26
Penn Hall School Development Plans	99	-	-	-	-	-	99
Broadmeadow School Development Plans	62	-	-	-	-	-	62
Provision for future schemes	-	40	-	-	-	-	40
	661	40	-	-	-	-	701
Roof replacements and ceilings:							
Dovecotes Primary - replacement roof covering	6	-	-	-	-	-	6
Whitgreave Infant - replacement roof covering	6	-	-	-	-	-	6
Bilston Nursery - replacement tiles to roof	89	5	-	-	-	-	94
Christ Church Church of England Junior - replacement roof covering	40	-	-	-	-	-	40
D'Eyncourt Primary - replacement roof covering	26	-	-	-	-	-	26
Dovecotes Primary - replacement roof covering	20	-	-	-	-	-	20
Long Knowle - replacement roof covering	21	-	-	-	-	-	21
Springvale Primary - replacement roof covering	11	-	-	-	-	-	11
St Bartholomew's Church of England Primary - replacement roof covering/re-build chimney	32	-	-	-	-	-	32
Uplands Junior - replacement roof covering	42	-	-	-	-	-	42
Whitgreave Junior - replacement roof covering	32	-	-	-	-	-	32
Woodthorne Primary - replacement roof covering	59	-	-	-	-	-	59
Bilston Nursery - replacement tiles to roof (Phase 2)	-	120	-	-	-	-	120
Christ Church Church of England Junior - replacement roof covering	-	50	-	-	-	-	50
D'Eyncourt Primary - replacement roof covering	-	30	-	-	-	-	30
Merridale Primary - replacement ceiling to lobby	-	15	-	-	-	-	15
St Thomas CE - replacement roof covering	-	35	-	-	-	-	35
Stow Heath Primary - replacement roof to Nursery	-	20	-	-	-	-	20
Whitgreave Junior - replacement roof covering	-	30	-	-	-	-	30
Wodensfield Primary - replacement ceiling	-	30	-	-	-	-	30
Provision for future schemes	-	146	-	-	-	-	146
	384	481	-	-	-	-	865
Window upgrade:							
Hill Avenue Primary - replacement classroom windows	(9)	-	-	-	-	-	(9)
Woodfield Junior - replacement classroom windows	2	-	-	-	-	-	2
Broadmeadow Nursery - replacement classroom windows	27	-	-	-	-	-	27
Claregate Primary - replacement classroom windows	1	44	-	-	-	-	45
Hill Avenue Primary - replacement classroom windows	61	-	-	-	-	-	61
Merridale Primary - replacement classroom windows	23	-	-	-	-	-	23
Oxley Primary - replacement classroom windows	30	-	-	-	-	-	30
St Alban's CE Primary - replacement classroom windows	11	-	-	-	-	-	11
Woodfield Junior - replacement classroom windows	20	-	-	-	-	-	20
Broadmeadow Nursery - replacement classroom windows	-	20	-	-	-	-	20
Hill Avenue Primary - replacement class room windows	-	30	-	-	-	-	30
Merridale Primary - replacement windows and roof lights	-	30	-	-	-	-	30
Woodthorne Primary - replacenment hall windows	-	40	-	-	-	-	40
Provision for future schemes	-	23	-	-	-	-	23
	166	187	-	-	-	-	353
Asbestos removal:							
Merridale Primary	11	5	-	-	-	-	16
Parkfield Primary	7	11	-	-	-	-	18
Moreton School	7	8	-	-	-	-	15
Villiers Primary	5	9	-	-	-	-	14
Woodthorne Primary	8	16	-	-	-	-	24
New Park/Kingston Pupil Referral Unit	10	-	-	-	-	-	10
Provision for future schemes	-	112	-	-	-	-	112
	48	161	-	-	-	-	209

Schedule of works – Corporate

Appendix C1

Schools Capital Maintenance (continued)	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	Total
	£000	£000	£000	£000	£000	£000	£000
Structural/demolition/external works/security							
St Andrew's Church of England Primary - demolition of horsa building, playground replacement	1	-	-	-	-	-	1
Bantock Primary - reform playground	(9)	-	-	-	-	-	(9)
Goldthorn Park Primary - replacement floor screeds	85	60	-	-	-	-	145
Lanesfield Primary - demolition of chimney	1	40	-	-	-	-	41
New Park - boundary fence	1	-	-	-	-	-	1
New Park - internal doors	1	-	-	-	-	-	1
Woden Primary - canopy	12	-	-	-	-	-	12
Merridale Primary - replacement timber floor	4	-	-	-	-	-	4
Oxley Primary - replacement wood block floor and damp proof membrane	14	-	-	-	-	-	14
Springvale Primary - resurfacing main entrance drive	27	-	-	-	-	-	27
Whitgreave Infant - rebuild retaining wall	21	2	-	-	-	-	23
Hill Avenue - demolition of demountable	32	-	-	-	-	-	32
Edward the Elder - replacement fencing	18	-	-	-	-	-	18
Bantock Replacement fire escape (linked to new kitchen/dining room)	-	100	-	-	-	-	100
Castlecroft Primary - playground resurfacing	-	80	-	-	-	-	80
D'Eyncourt Primary - resurface car park	-	30	-	-	-	-	30
Provision for future schemes	-	68	-	-	-	-	68
	208	380	-	-	-	-	588
Rewiring and electrical upgrades (Planned Maintenance):							
Dovecotes Primary	(26)	-	-	-	-	-	(26)
Palmers Cross Primary	28	-	-	-	-	-	28
St Andrew's Church of England Primary	18	-	-	-	-	-	18
Stow Heath Primary	26	-	-	-	-	-	26
Woodthorne Primary	28	-	-	-	-	-	28
Castlecroft Primary - main earthing and bonding improvement	3	-	-	-	-	-	3
D'Eyncourt Primary - main switchgear, sub-mains and distribution	38	-	-	-	-	-	38
Graiseley Primary - mains upgrade (contribution to corporate scheme)	45	-	-	-	-	-	45
Graiseley Primary - emergency lighting	-	24	-	-	-	-	24
Hill Avenue Primary - mains switchgear, sub-mains and distribution	29	-	-	-	-	-	29
Spring Vale Primary - fire alarm improvements	17	-	-	-	-	-	17
Uplands Junior - mains switchgear, fixed wiring repairs	33	-	-	-	-	-	33
Villiers Primary - mains and sub-mains	-	25	-	-	-	-	25
Woodthorne - electrical remedial works	61	-	-	-	-	-	61
Wodensfield Primary - Juniors targeted power, lighting and emergency lights	1	-	-	-	-	-	1
Castlecroft Primary - electrical remedial works	-	8	-	-	-	-	8
Christ Church Junior - electrical remedial works	-	17	-	-	-	-	17
Claregate Primary - electrical remedial works	-	18	-	-	-	-	18
Dovecotes Primary - electrical remedial works	-	20	-	-	-	-	20
Goldthorn Park Primary - electrical remedial works	-	23	-	-	-	-	23
Graiseley Primary - electrical remedial works	-	22	-	-	-	-	22
Lanesfield Primary - electrical remedial works	-	14	-	-	-	-	14
Long Knowle Primary - electrical remedial works	-	21	-	-	-	-	21
Parkfield Primary - electrical remedial works	-	28	-	-	-	-	28
Spring Vale Primary - electrical remedial works	-	42	-	-	-	-	42
St Andrew's Primary - electrical remedial works	-	44	-	-	-	-	44
St Thomas Church of England Primary - electrical remedial works	-	10	-	-	-	-	10
West Park Primary - electrical remedial works	-	16	-	-	-	-	16
Whitgreave Infants - electrical remedial works	-	18	-	-	-	-	18
Whitgreave Junior - electrical remedial works	-	9	-	-	-	-	9
Woodthorne Primary - electrical remedial works	-	27	-	-	-	-	27
	301	386	-	-	-	-	687
Fire Prevention							
Manor Primary - fire safety	3	-	-	-	-	-	3
Kingston Centre Pupil Referral Unit - replacement fire doors	11	-	-	-	-	-	11
	14	-	-	-	-	-	14

Schedule of works – Corporate

Appendix C1

Capital Maintenance (continued)	2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	Total £000
Contribution to New Build schemes:							
Edward the Elder Primary	75	-	-	-	-	-	75
Wood End Primary	25	-	-	-	-	-	25
New Park - design technology refurbishment	35	-	-	-	-	-	35
Springdale Infants - security gates to playground	10	-	-	-	-	-	10
	145	-	-	-	-	-	145
Toilet/cloakroom upgrade:							
Goldthorn Park Primary - windows	1	-	-	-	-	-	1
Castlecroft Primary - window upgrade	2	-	-	-	-	-	2
Elston Hall Primary - toilet refurbishment	2	-	-	-	-	-	2
	5	-	-	-	-	-	5
Contingency for emergency works							
St Albans Church of England Primary School - fire damage	169	-	-	-	-	-	169
New Park - fire alarm	128	3	-	-	-	-	131
Provision for future schemes	-	36	-	-	-	-	36
	297	39	-	-	-	-	336
Uncommitted Balance of Capital Maintenance (Provision for future programmes)	-	477	2,032	-	-	-	2,650
Total Schools Capital Maintenance capital programme	2,900	3,192	2,032	-	-	-	8,265

Building Schools for the Future programme	2015/16 £000	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	Total £000
Sample:							
The Kings/Tettenhall Wood	-	65	-	-	-	-	65
Phase 1:							
Coppice Performing Arts	36	-	-	-	-	-	36
South Wolverhampton and Bilston Academy	-	27	-	-	-	-	27
Wednesfield High	-	14	-	-	-	-	14
	36	41	-	-	-	-	77
Phase 2:							
St Edmunds/Compton Park Site	36	59	-	-	-	-	95
Moreton Community School	1	155	-	-	-	-	156
Our Lady & St Chads	4	31	-	-	-	-	35
Colton Hills Community School	1	-	-	-	-	-	1
	42	245	-	-	-	-	287
Phase 3:							
Midpoint Centre	12	-	-	-	-	-	12
North East Academy	-	25	-	-	-	-	25
Smestow	-	28	-	-	-	-	28
Westcroft	-	122	-	-	-	-	122
Jacobs costs	-	64	-	-	-	-	64
Deansfield Compensation	264	39	-	-	-	-	303
Heath Park Compensation	476	-	-	-	-	-	476
Highfields Compensation	-	19	-	-	-	-	19
VAT Adjustments:							
St Edmund's	-	19	-	-	-	-	19
Our Lady and St Chad Catholic Academy	-	7	-	-	-	-	7
VAT Refund from HMRC	(3,055)	-	-	-	-	-	(3,055)
	(2,303)	323	-	-	-	-	(1,980)

Schedule of works – Corporate

Appendix C1

Building Schools for the Future programme (continued)	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	Total
	£000	£000	£000	£000	£000	£000	£000
BSF - ICTS Infrastructure Schemes:							
Highfields	1	-	-	-	-	-	1
Coppice Performing Arts	5	-	-	-	-	-	5
Wednesfield High	26	-	-	-	-	-	26
Moreton Community School	(1)	-	-	-	-	-	(1)
North East Academy	9	-	-	-	-	-	9
Smestow	48	-	-	-	-	-	48
Westcroft	27	-	-	-	-	-	27
St Peter's CofE School	-	75	-	-	-	-	75
Wolverhampton High School	15	-	-	-	-	-	15
Aldersley	4	-	-	-	-	-	4
Penn Hall Special	4	-	-	-	-	-	4
Tettenhall Wood	18	-	-	-	-	-	18
Deansfield	605	334	-	-	-	-	939
Heath Park	963	229	-	-	-	-	1,192
Provision for future schemes	108	1,039	-	-	-	-	1,147
	1,832	1,677	-	-	-	-	3,509
Total BSF capital programme	(393)	2,351	-	-	-	-	1,958

Schedule of works – People

Appendix C2

Sports Investment Strategy	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	Total
	£000	£000	£000	£000	£000	£000	£000
Barnhurst Land Pitches	458	744	-	-	-	-	1,202
Synthetic Pitch at Our Lady and St Chads School	611	373	-	-	-	-	984
Aldersley Synthetic Pitch	-	12	-	-	-	-	12
Payment of grant to Bilbrook Football Club	56	790	-	-	-	-	846
Payment of grant to Bilston Town Football Club	28	-	-	-	-	-	28
Cricket provision	-	104	-	-	-	-	104
Bowling provision	-	102	-	-	-	-	102
Provision for future programmes	-	637	-	-	-	-	637
Total Sports Investment Strategy capital programme	1,153	2,762	-	-	-	-	3,915

Co-location Programme	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	Total
	£000	£000	£000	£000	£000	£000	£000
New Operating Module - Middleway Green	1	-	-	-	-	-	1
New Operating Module - Graiseley Centre	10	-	-	-	-	-	10
New Operating Module - Warstones	2	-	-	-	-	-	2
New Operating Module - Avenues Family Resource Centre	6	-	-	-	-	-	6
New Operating Module - Windsor Childrens Centre	107	-	-	-	-	-	107
New Operating Module - Bingley Enterprise Centre	7	-	-	-	-	-	7
New Operating Module - Whitmore Reans Childrens Centre	24	-	-	-	-	-	24
New Operating Module - The Berries	18	-	-	-	-	-	18
New Operating Module - Childrens Village	39	-	-	-	-	-	39
New Operating Module - Blakenhall Family Resource Centre	6	-	-	-	-	-	6
New Operating Module - Bilston MAST	3	-	-	-	-	-	3
Valley Park MAST	3	-	-	-	-	-	3
Children's Transformation Re-design - Barnhurst	-	250	-	-	-	-	250
Children's Transformation Re-design - Avenues	-	75	-	-	-	-	75
Provision for future programmes	-	77	-	-	-	-	77
Total Co-location capital programme	226	402	-	-	-	-	628

Short Breaks for Disabled Children Programme	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	Total
	£000	£000	£000	£000	£000	£000	£000
Mander Centre Changing Place toilet facilities	-	26	-	-	-	-	26
Civic Centre Changing Place toilet facilities	-	40	-	-	-	-	40
Provision for future programmes	-	76	-	-	-	-	76
Total Short Breaks for Disabled Children capital programme	-	142	-	-	-	-	142

Community Hubs	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	Total
	£000	£000	£000	£000	£000	£000	£000
Ashmore Park	56	7	-	-	-	-	63
Priory Green	1	-	-	-	-	-	1
Long Knowle	2	10	-	-	-	-	12
Wednesfield	3	131	-	-	-	-	134
Low Hill	85	-	-	-	-	-	85
Provision for future programmes	-	333	-	-	-	-	333
Total Community Hubs capital programme	147	481	-	-	-	-	628

Early Education - Two Year Education Pilot	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	Total
	£000	£000	£000	£000	£000	£000	£000
Terrific Two's - External Grants	225	222	-	-	-	-	447
Terrific Two's - Windsor Nursery	211	-	-	-	-	-	211
Terrific Two's - Gatis Street	-	40	-	-	-	-	40
Terrific Two's - Children's Village	-	150	-	-	-	-	150
Terrific Two's - Trinity School	-	33	-	-	-	-	33
Total Early Education - Two Year Education Pilot	436	445	-	-	-	-	881

Schedule of works – Place

Appendix C3

Corporate Asset Management Programme	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	Total
	£000	£000	£000	£000	£000	£000	£000
Planned Programme of Enhancements							
Civic & Wulfrun Halls - electrical system upgrade	1	-	-	-	-	-	1
Grand Theatre - balustrade strengthening	11	16	-	-	-	-	27
Wolverhampton Art Gallery - lighting works	53	42	-	-	-	-	95
Fowlers Park Changing Rooms - refurbishment	22	-	-	-	-	-	22
Central Baths Changing Rooms - refurbishment	-	60	-	-	-	-	60
Bilston Community Centre - windows replacement	-	6	-	-	-	-	6
Wolverhampton Art Gallery - stone works	-	30	-	-	-	-	30
Blakenhall Community and Healthy Living Centre - air handling replacement	8	-	-	-	-	-	8
City Archives - external protective system	31	-	-	-	-	-	31
West Park Lakeside Shelter - restoration	33	-	-	-	-	-	33
Wolverhampton Art Gallery - Makers Dozen - resurface piazza	19	25	-	-	-	-	44
Racecourse Road - relocation of independent living service	180	-	-	-	-	-	180
Central Library - external redecoration	-	15	-	-	-	-	15
Albert Road Day Centre - drainage in car park	6	-	-	-	-	-	6
Northcote Farm - refurbishment of toilets	10	-	-	-	-	-	10
Wolverhampton Art Gallery - replace humidifier unit	-	20	-	-	-	-	20
Upper Pendeford Farm - new boiler installation	-	30	-	-	-	-	30
Bushbury Crematorium - emergency boiler replacement	38	-	-	-	-	-	38
Low Hill Offices - roof recovered and insulated	2	-	-	-	-	-	2
	414	244					658
Statutory compliance testing							
Upper Pendeford Farm - external lighting upgrade	30	-	-	-	-	-	30
Little Civic/Slade Rooms - new ramp installation	1	-	-	-	-	-	1
Bantock House - rewiring	7	-	-	-	-	-	7
Windsor Avenue Changing Rooms - rewiring	2	-	-	-	-	-	2
Civic & Wulfrun Halls - door replacements	2	-	-	-	-	-	2
Lower Bradley Youth & Community Centre - rewiring	2	-	-	-	-	-	2
Graiseley Music School - rewiring	27	-	-	-	-	-	27
Finchfield Library - rewiring	-	4	-	-	-	-	4
Northwood Park Office- rewiring	7	-	-	-	-	-	7
Central Library - entrance repaving	12	-	-	-	-	-	12
Beacon Hill Cemetery - rewiring	1	-	-	-	-	-	1
Brickkiln Centre - rewiring	3	-	-	-	-	-	3
Adult Education (Foyer Building) - rewiring	15	-	-	-	-	-	15
Danescourt Cemetery - rewiring	4	-	-	-	-	-	4
Penn Cemetery - rewiring	2	-	-	-	-	-	2
Bantock House - external improvements	-	2	-	-	-	-	2
Aldersley Leisure Village - external resurfacing	29	-	-	-	-	-	29
Bond House - rewiring	80	-	-	-	-	-	80
Alan Garner Centre - rewiring	1	-	-	-	-	-	1
Towers The Outdoor Education Centre - rewiring	-	21	-	-	-	-	21
Bilston Community Centre - rewiring	9	-	-	-	-	-	9
Dunstall Community Centre - rewiring	-	16	-	-	-	-	16
Bradmore Community Centre rewiring	-	16	-	-	-	-	16
Bilston Library & Museum - car park resurfacing	6	-	-	-	-	-	6
Albert Road Day Centre - rewiring	3	-	-	-	-	-	3
Bradley Lodge Resource Centre - rewiring	-	10	-	-	-	-	10
Portobello Community Centre - rewiring	6	-	-	-	-	-	6
Unit 28/29 Fordhouse Road - rewiring	-	4	-	-	-	-	4
All Saints Youth & Community Centre - rewiring	12	11	-	-	-	-	23
Wolverhampton Art Gallery - automation of doors	-	10	-	-	-	-	10
Central Baths	5	-	-	-	-	-	5
West Park Conservatory - replacement of window frames (Phase 2)	2	73	-	-	-	-	75
	268	167					435

Schedule of works – Place

Appendix C3

Corporate Asset Management Programme (continued)	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	Total
	£000	£000	£000	£000	£000	£000	£000
Minor Works Programme for Adult's Social Care Fund							
Albert Road Day Centre - window replacement/garage alteration	2	-	-	-	-	-	2
Bradley Day Centre - rewiring	5	-	-	-	-	-	5
Blakenhall House Resource Centre - rewiring	9	-	-	-	-	-	9
Woden Resource Centre - windows replacement	22	-	-	-	-	-	22
Nelson Mandela House - doors replacement	18	-	-	-	-	-	18
Duke Street Bungalows - rewiring	-	19	-	-	-	-	19
Merry Hill House - doors improvements	-	3	-	-	-	-	3
Neville Garratt Centre - new boiler	6	-	-	-	-	-	6
Neville Garratt Centre - air conditioning upgrade	20	-	-	-	-	-	20
	82	22					104
Minor Works Programme for Children's Social Care Fund							
Beldray Building - rewiring	2	-	-	-	-	-	2
Avenues Family Centre - rewiring	-	5	-	-	-	-	5
Bingley Enterprise Centre - wall rebuild and car park resurface	2	-	-	-	-	-	2
Priory Green Offices - boiler replacements	-	100	-	-	-	-	100
Bingley Enterprise - rewiring	2	-	-	-	-	-	2
Bingley Enterprise - flooring	65	21	-	-	-	-	86
	71	126					197
Asbestos Removal Programme							
Learning Technology Centre, Graiseley	1	-	-	-	-	-	1
Unit 6, Landport Road	1	-	-	-	-	-	1
Retail Market	1	-	-	-	-	-	1
82 High Street	1	-	-	-	-	-	1
Lower Bradley Community Centre	1	-	-	-	-	-	1
Civic Centre	17	-	-	-	-	-	17
Bilston Community Centre	14	-	-	-	-	-	14
Culwell Street	17	-	-	-	-	-	17
Warstones Community Resource Centre	1	-	-	-	-	-	1
Ashmore Park Community Centre	1	-	-	-	-	-	1
Albert Road	1	-	-	-	-	-	1
Provision for future programmes	-	14	-	-	971	1,000	1,985
	56	14			971	1,000	2,041
Drainage replacement							
City 10 (18 Queens Square)	-	11	-	-	-	-	11
Internal/external renovation/refurbishment/restoration							
Bantock House	-	19	-	8	-	-	27
Wolverhampton Art Gallery	-	42	39	81	-	-	162
Bradmore Community Centre	-	5	-	-	-	-	5
Bilston Library	-	21	21	44	-	-	86
East Park Changing Rooms	-	-	176	-	-	-	176
Bradmore Recreation Ground	-	-	33	-	-	-	33
Eastfield Community Centre	-	-	-	11	-	-	11
Towers Outdoor Centre	-	-	-	46	-	-	46
Dunstall Community Centre	-	-	-	8	-	-	8
		87	269	198			554
Roof/Insulation replacement							
Central Library (Main Building)	-	11	11	53	-	-	75
Bantock House	-	11	-	-	-	-	11
Central Library (Old Hall Street)	-	12	-	-	-	-	12
Bradmore Community Centre	-	6	-	-	-	-	6
Towers Outdoor Education Centre	-	33	-	-	-	-	33
Bradley Day Centre	-	-	132	-	-	-	132
Penn Library	-	-	-	33	-	-	33
Springvale Library	-	-	-	30	-	-	30
Whitmore Reans Library	-	-	-	-	29	-	29
		73	143	116	29		361

Schedule of works – Place

Appendix C3

Corporate Asset Management Programme (continued)	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	Total
	£000	£000	£000	£000	£000	£000	£000
Re-wiring and upgrading of Electrical systems							
Dunstall Hill Community Centre	-	26	-	56	-	-	82
All Saints Community Centre	-	24	-	57	-	-	81
Graiseley Music School	-	50	-	-	-	-	50
Barnhurst Family Day Centre	-	65	-	-	-	-	65
Action For Independence	-	19	-	123	-	-	142
Adult Education (Foyer Building)	-	11	-	26	-	-	37
Alan Garner Centre	-	4	-	12	-	-	16
Unit 28/29 Fordhouse Road	-	9	-	8	-	-	17
Grand Theatre	-	11	-	-	-	-	11
Central Baths	-	109	35	110	-	-	254
Aldersley Leisure Village	-	173	-	20	-	-	193
Magistrates Courts Building	-	109	440	-	-	-	549
Ashmore Park Community Hub	-	7	-	-	-	-	7
Avenues Family Centre	-	35	-	-	-	-	35
Newhampton Arts Centre	-	16	-	11	-	-	27
Neville Garratt Centre	-	27	-	23	-	-	50
Long Knowle Community Hub	-	20	20	-	-	-	40
Low Hill Community Hub	-	9	6	-	-	-	15
Maltings Day Centre	-	80	-	-	-	-	80
Upper Pendeford Farm	-	15	-	-	-	-	15
Lower Bradley Community Centre	-	8	-	20	-	-	28
Finchfield Library	-	11	-	11	-	-	22
Bilston Library	-	10	39	49	-	-	98
24 The Broadway	-	3	-	6	-	-	9
Blakenhall Healthy Living Centre	-	9	-	-	-	-	9
Units 37/38 Fordhouse Road	-	8	-	11	-	-	19
Bilston Cemetery	-	3	-	12	-	-	15
Bilston Town Hall	-	6	33	-	-	-	39
Bushbury Crematorium	-	7	-	13	-	-	20
City 10	-	4	-	15	-	-	19
Northwood Park Office	-	6	-	3	-	-	9
Portobello Community Centre	-	20	-	18	-	-	38
Windsor Avenue Changing Rooms	-	16	-	6	-	-	22
Duke St Bungalows	-	5	-	8	-	-	13
Blakenhall Family Resources Centre	-	5	-	51	-	-	56
East Park Library	-	2	-	7	-	-	9
Adult Education College	-	7	14	2	-	-	23
Wolverhampton Art Gallery	-	55	66	55	-	-	176
Bradley Community Resource Centre	-	15	67	-	-	-	82
Bradley Day Centre	-	32	28	11	-	-	71
Beacon Hill Cemetery	-	5	6	3	-	-	14
Bantock House	-	22	50	-	-	-	72
Bond House	-	159	93	-	-	-	252
Bilston Community Centre	-	22	-	73	-	-	95
Bradmore Community Centre	-	30	-	66	-	-	96
Bilston Retail Market	-	-	103	17	-	-	120
Brickkiln Centre	-	-	-	42	-	-	42
Danescourt Cemetary	-	-	-	7	-	-	7
	-	1,289	1,000	952	-	-	3,241
Step/ramp entrance improvements							
Penn Library	-	14	-	5	-	-	19
Bantock House	-	3	-	-	-	-	3
Dunstall Community Centre	-	6	-	-	-	-	6
Graiseley Learning Technology Centre	-	11	-	-	-	-	11
Bilston Library	-	9	-	-	-	-	9
East Park Library	-	8	-	-	-	-	8
Warstones Library	-	8	-	-	-	-	8
	-	59	-	5	-	-	64

Schedule of works – Place

Appendix C3

Corporate Asset Management Programme (continued)	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	Total
	£000	£000	£000	£000	£000	£000	£000
Windows/doors replacement							
Bingley Enterprise	-	16	-	-	-	-	16
Bradmore Community Centre	-	11	-	-	-	-	11
Dunstall Community Centre	-	5	-	-	-	-	5
Graiseley Learning Technology Centre	-	11	-	-	-	-	11
Blakenhall Resource Centre	-	-	50	-	-	-	50
Bradmore Recreation Ground	-	-	16	-	-	-	16
Graiseley Music School	-	-	22	-	-	-	22
Newbridge Playing Fields	-	-	-	6	-	-	6
West Park Bowling Green	-	-	-	2	-	-	2
Whitmore Reans Library	-	-	-	22	-	-	22
Eastfield Community Centre	-	-	-	4	-	-	4
	-	43	88	34	-	-	165
Structural maintenance of paths/car parks							
Bantock House	-	54	-	-	-	-	54
Bilston Market	-	50	-	-	-	-	50
Blakenhall Resource Centre	-	21	-	-	-	-	21
Claregate Playing Fields	-	50	-	-	-	-	50
Hall Green Cemetery	-	28	-	100	-	-	128
Bilston Cemetery	-	-	-	33	-	-	33
Dunstall Community Centre	-	-	-	6	-	-	6
Springfield Horseshoe Tenancy Management Organisation	-	-	-	1	-	-	1
	-	203	-	140	-	-	343
Upgrade Pillars							
Phoenix Park	-	6	-	44	-	-	50
Kitchenette Replacement							
Central Library	-	-	-	1	-	-	1
Boiler/Heating replacements							
Magistrates (Blossoms Fold)	-	5	-	-	-	-	5
Magistrates Court (Red Lion Street)	-	55	-	-	-	-	55
Molineux Hotel (Archives)	-	33	-	-	-	-	33
Wolverhampton Art Gallery	-	-	-	6	-	-	6
	-	93	-	6	-	-	99
Floor Replacements							
Bantock House	-	-	-	1	-	-	1
Springfield Horseshoe Tenancy Management Organisation	-	-	-	3	-	-	3
	-	-	-	4	-	-	4
Bert Williams pressurisation unit plant	-	11	-	-	-	-	11
Asbestos Removal Programme	-	100	100	100	100	100	500
Total Corporate Asset Management capital programme	891	2,548	1,600	1,600	1,100	1,100	8,839

Urban Parks Refurbishment Programme	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	Total
	£000	£000	£000	£000	£000	£000	£000
East Park	41	-	-	-	-	-	41
Spring Road Industrial Estate	-	56	-	-	-	-	56
Greenway Playing Fields (Bradley Facilities)	-	20	-	-	-	-	20
Heath Town Park	36	72	-	-	-	-	108
West Park Play Area	-	60	-	-	-	-	60
All Saints Park	61	9	-	-	-	-	70
Rakegate Wood Project	2	-	-	-	-	-	2
Ashmore Park	3	59	-	-	-	-	62
Castlecroft Avenue	-	82	-	-	-	-	82
Completed projects	(7)	-	-	-	-	-	(7)
Total Urban Parks Refurbishment capital programme	136	358	-	-	-	-	494

Schedule of works – Place

Appendix C3

Disposals Programme	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	Total
	£000	£000	£000	£000	£000	£000	£000
Outline Planning Consents	-	6	-	-	-	-	6
Pennfields School Demolition	63	3	-	-	-	-	66
Graiseley Caretakers House	85	-	-	-	-	-	85
Wednesfield High - Demolition	334	8	-	-	-	-	342
Colman Avenue	100	384	-	-	-	-	484
Phoenix Rise	104	-	-	-	-	-	104
Demolitions prior to site disposals	-	750	-	-	-	-	750
Total Disposals capital programme	686	1,151	-	-	-	-	1,837

Accessing Growth Fund	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	Total
	£000	£000	£000	£000	£000	£000	£000
Coach Station Bilston Street	388	-	-	-	-	-	388
Bilston Urban Village Access	727	2,373	-	-	-	-	3,100
J10 resilience package (Walsall)	94	-	-	-	-	-	94
North Smethwick Canalside Access (Sandwell MBC)	630	-	-	-	-	-	630
Compton Park Improved Connectivity	149	-	-	-	-	-	149
Springfield Campus Interchange Connectivity (Phase 1)	-	600	-	-	-	-	600
Pinfold Bridge, Wednesfield Road	-	675	-	-	-	-	675
Stafford Road (A449) Corridor / i54 Sprint modelling & development	-	150	-	-	-	-	150
Willenhall Road (A454) Corridor / Canalside modelling and development	-	150	-	-	-	-	150
Total Accessing Growth Fund capital programme	1,988	3,948	-	-	-	-	5,936

Managing Short Trips	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	Total
	£000	£000	£000	£000	£000	£000	£000
Network 81 Route Enhancements - grant to Canal & River Trust	50	-	-	-	-	-	50
Network 81 Route Enhancements - Aldersley Junction and Lower Walsall Street	351	-	-	-	-	-	351
Network 81 Route Enhancements - Lower Walsall Street to Dixon Street	85	167	-	-	-	-	252
City Centre Cycling and Public Realm improvements	209	491	-	-	-	-	700
Cycle Route i54 Link from Bushbury/Heath Town	-	500	-	-	-	-	500
Springfield Campus to Interchange connectivity	5	-	-	-	-	-	5
Total Managing Short Trips capital programme	700	1,158	-	-	-	-	1,858

Structural Maintenance	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	Total
	£000	£000	£000	£000	£000	£000	£000
Non- Highway Structures							
Oxley Moor Road Bridge demolition	12	76	-	-	-	-	88
Footpath North of Fowlers Field Deck removal/ replacement	-	50	-	-	-	-	50
Provision for future programmes	-	262	-	-	-	-	262
Demolition of 60-60A Willenhall Road on a highway improvement line	-	75	-	-	-	-	75
Total Structural Maintenance capital programme	12	463	-	-	-	-	475

Market Services	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	Total
	£000	£000	£000	£000	£000	£000	£000
Wednesfield Retail Market							
Statutory works to upgrade electrics	-	8	-	-	-	-	8
Bilston Retail Market							
Statutory works to upgrade electrics	88	40	-	-	-	-	128
Total Market Services Programme	88	48	-	-	-	-	136

Schedule of works – Place

Appendix C3

WV Active - Leisure Centres	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	Total
	£000	£000	£000	£000	£000	£000	£000
Bert Williams Leisure Centre	8	11	-	-	-	-	19
Leisure Centre Enhancement Programme							
Central Baths	212	68	-	-	-	-	280
Aldersley Leisure Village	262	178	-	-	-	-	440
Bert Williams Centre	39	-	-	-	-	-	39
Les Mills Equipment	39	-	-	-	-	-	39
Aldersley Velodrome fencing refurbishment	-	125	-	-	-	-	125
Total WV Active - Leisure Centres programme	560	382	-	-	-	-	942

Southside programme	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	Total
	£000	£000	£000	£000	£000	£000	£000
Fox Hotel Acquisition	8	-	-	-	-	-	8
50-51 Snow Hill Acquisition	27	4	-	-	-	-	31
20-21 Cleveland Street	189	(13)	-	-	-	-	176
42-50 Snow Hill Demolition	165	235	-	-	-	-	400
1-5 Bell Street Acquisition	1,560	18	-	-	-	-	1,578
50-51 Snow Hill Demolition	-	330	-	-	-	-	330
1-5 Bell Street Demolition	-	350	-	-	-	-	350
1-2 Worcester St Refurbishment	-	1	-	-	-	-	1
Burdett House Refurbishment	-	50	-	-	-	-	50
Total Southside programme	1,949	975	-	-	-	-	2,924

Schedule of works – Place

Appendix C4

Housing Revenue Account (HRA)	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	Total
	£000	£000	£000	£000	£000	£000	£000
Decent Homes Stock Condition							
All Saints eco voids	112	-	-	-	-	-	112
Merridale Court	-	2,328	1,570	-	-	-	3,898
Refurbishment of Voids	2,004	2,437	2,635	2,639	2,651	2,651	15,017
External Improvement Programme	1,786	1,650	1,350	1,350	1,350	1,350	8,836
Boiler Replacement Programme	922	775	675	675	675	675	4,397
Internal Improvement Programme	5,347	1,816	1,266	1,478	1,697	1,802	13,406
Heath Town Follow on works	10,681	5,601	-	-	-	-	16,282
Heath Town - Refurbishment of Retained Properties	3,117	6,171	6,325	6,336	5,302	5,300	32,551
New Park Village maisonettes	30	57	1,476	2,112	-	-	3,675
Hickman High Rise	1,673	292	-	-	-	-	1,965
Stowlawn High Rise	1,333	-	-	-	-	-	1,333
Additional High Rise schemes	17	322	528	792	796	795	3,250
Sustainable Estates Programme	-	570	844	1,162	1,379	1,484	5,439
Non Traditional Surveys	-	259	105	106	106	106	682
	27,022	22,278	16,774	16,650	13,956	14,163	110,843
Decent Homes Public Realm							
Communal Areas Improvement	275	-	-	-	-	-	275
Major Stock Condition Improvements							
Low Hill Residential Repairs	5,754	875	-	-	-	-	6,629
Estate Remodelling							
Heath Town Redevelopment	140	3,104	1,679	-	-	-	4,923
East Park Tarran Bungalows	(9)	-	-	-	-	-	(9)
HCA funded mortgage rescue scheme	32	-	-	-	-	-	32
	163	3,104	1,679	-	-	-	4,946
New Build Programme							
New Build Programme	-	11,418	27,617	7,000	7,000	-	53,035
Thompson Avenue	159	-	-	-	-	-	159
Tap Works site	46	2,000	1,954	-	-	-	4,000
Care and Support Specialised Housing 1	558	1,693	394	20	-	-	2,665
Care and Support Specialised Housing 2	-	365	365	-	-	-	730
Tower and Fort Works	-	1,540	230	230	-	-	2,000
Strategic Construction Partnership Phase 1	1,428	273	-	-	-	-	1,701
Strategic Construction Partnership Phase 2	42	2,500	458	-	-	-	3,000
Starter Homes Project	48	390	-	-	-	-	438
	2,281	20,179	31,018	7,250	7,000	-	67,728
Adaptations for People with Disabilities							
Disabled Adaptations	1,131	1,000	1,000	1,000	1,000	1,000	6,131
Other Stock Condition Improvements							
Structural Works	965	1,037	981	982	986	986	5,937
Lift and Disability Discrimination Act Improvements - High Rise	530	534	645	671	673	673	3,726
Fire Safety Improvements - High Rise	334	751	264	264	265	265	2,143
Roofing Refurbishment Programme	7,645	4,313	2,477	2,482	2,492	2,491	21,900
Energy Efficiency Works	2,295	1,037	1,054	1,056	1,060	1,060	7,562
Door Entry Security Programme	344	363	369	370	371	371	2,188
	12,113	8,035	5,790	5,825	5,847	5,846	43,456
Other Improvements to the Public Realm							
Pathway Improvement and Safety Programme	225	200	200	200	200	200	1,225
Service Enhancements and Miscellaneous							
Right to Buy Social Mobility Fund	180	-	-	-	-	-	180
City Council Capitalised Salaries	241	265	265	265	265	-	1,301
Right To Buy Sale Admin	30	32	32	32	32	32	190
Wolverhampton Homes Capitalised Salaries	1,354	1,037	1,054	1,056	1,060	1,060	6,621
	1,805	1,334	1,351	1,353	1,357	1,092	8,292
Total HRA capital programme	50,769	57,005	57,812	32,278	29,360	22,301	249,525

Capital financial strategy

Appendix D

To ensure that the capital programme does not adversely impact on the current revenue Medium Term Financial Strategy, a strategic approach to the future capital investment is agreed and approved by Councillors. This strategy applies to all new capital projects that are put forward by directorates and compliance with the strategy will form part of the capital appraisal mechanism. Any deviation from the strategy must be for exceptional circumstances only and this must be clearly stated in the capital appraisal document along with a full explanation for the non-compliance.

Any proposed new projects must meet the following criteria except for exceptional circumstances:

- Projects must be funded by external resources,
- If internal resources are required the projects must generate significant revenue budget savings either through a reduction in costs or income generation, and
- Projects must clearly meet a corporate priority.

Any identified underspends on approved projects, shall immediately be declared by project managers to Strategic Finance. The balance will be vired to a Capital Programme holding code for reallocation to other projects, upon approval of the projects by Councillors.

Any over achievement of capital receipts generated by the disposal of Council assets, will either:

- be utilised to reduce the Council's need to borrow to fund the approved capital programme, or
- be utilised on revenue reform projects under the new capital receipt flexibility arrangements.

Throughout the year reports will be submitted to Councillors on the use of the new capital receipt flexibility for revenue reform projects. With regard any over achievement of capital receipts, proposals will be made by the Director of Finance detailing the impact on both the capital programme and revenue budget of the two options above for approval by Councillors.

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Cabinet Meeting

29 June 2016

Report title	Community Infrastructure Levy Update	
Decision designation	AMBER	
Cabinet member with lead responsibility	Councillor John Reynolds City Economy	
Key decision	Yes	
In forward plan	Yes	
Wards affected	All	
Accountable director	Keren Jones, Service Director City Economy	
Originating service	Planning	
Accountable employee(s)	Michèle Ross	Senior Planning Officer
	Tel	01902 554038
	Email	Michele.ross@wolverhampton.gov.uk
Report to be/has been considered by	Planning for Growth Board	14 April 2016
	Place Leadership Team	23 May 2016
	Strategic Executive Board	7 June 2016

The Cabinet is recommended to:

1. Approve the commissioning of a viability study to consider the deliverability of CIL in Wolverhampton at a cost of £20,000 to be met from the regeneration reserve;
2. Receive a further report on the completed viability study in October 2016 and, subject to the findings, move forward to introduce a Community Infrastructure Levy (CIL) for Wolverhampton.

1.0 Purpose

- 1.1 To set out a consideration of the costs and benefits of implementing a Community Infrastructure Levy (CIL) in Wolverhampton, in light of current market conditions and viability evidence, and to recommend a way forward.

2.0 Background

- 2.1 Community Infrastructure Levy (CIL) is a standard charge which local planning authorities are empowered, but not required, to charge on many types of new development to pay for a range of infrastructure. CIL charges are based on formulae linking the size of the charge to the floorspace, type and location of development. Planning obligations secured through Section 106 agreements can still be used to provide affordable housing and site specific infrastructure required to mitigate the direct impacts of a development, such as highway works and local training and recruitment.
- 2.2 On 25 July 2012, Cabinet decided that, given the high estimated cost of implementing CIL and the low level of anticipated revenue, the Council should not pursue the introduction of a CIL for Wolverhampton at the current time. As the development market was recovering from an unprecedented dip in land values, it was agreed that this position should be reviewed in 2013 in the light of up-to-date market evidence. Cabinet of 25 February 2014 subsequently received a report reviewing the Council's position on CIL, and again agreed not to pursue introduction of CIL, subject to a review in 2016. This report reviews the position on CIL, as requested by Cabinet.

3.0 Implications for Wolverhampton

- 3.1 The Council has a well-established framework for planning obligations as set out in the adopted Unitary Development Plan (UDP) and relevant Supplementary Planning Documents. The approach taken by the Council to planning obligations is consistent with the National Planning Policy Framework and the CIL Regulations, and also allows flexibility based on scheme viability and encourages early commencement of schemes. Policy DEL1: Infrastructure Provision of the Black Country Core Strategy refers to the use of CIL as one of a number of potential mechanisms to secure new infrastructure alongside planning obligations or other relevant funding streams.
- 3.2 In the long term CIL could offer an opportunity to broaden the scope of developer contributions secured in Wolverhampton. A range of infrastructure is required to support development allocations in the Bilston Corridor, Stafford Road and City Centre Area Action Plans (AAPs) and Heathfield Park Neighbourhood Plan. In particular, there are also a number of key transport schemes which do not currently have secured funding. There is also an identified need to address a projected shortfall in school places across the City, and this shortfall will be exacerbated by new housing development.

3.3 Crucially, given the constraints affecting development sites in Wolverhampton, funding infrastructure through CIL is limited by viability. The CIL Regulations place emphasis on viability as a key consideration when setting CIL charges, and a viability study is the key piece of evidence underpinning any CIL.

4.0 Costs and Benefits of Implementing CIL in Wolverhampton

4.1 The previous Cabinet report detailed the estimated costs of implementing a CIL in Wolverhampton and the revenue which could be generated from housing development. The majority of housing growth in the City up to 2026 will be on sites with planning permission where CIL cannot now be charged and on sites in lower housing value areas with constraints, where it would not be viable to charge CIL. Viability studies carried out to assess the deliverability of proposals in the Area Action Plan and Neighbourhood Plan areas support this conclusion.

4.2 However, there is some potential to charge CIL on the limited number of housing developments which take place in higher housing value areas in the west of the City and from supermarket developments, which are likely to take place infrequently but could generate a high level of income given their viability. The potential to collect CIL from other types of commercial development, where this would not constrain development from coming forward, could also be explored.

4.3 If Wolverhampton started work on a CIL in late 2016 it would be adopted in late 2018 and revenues would start to be collected in late 2020. It is estimated that given current market conditions and taking into account likely staff and budget costs, a small net annual revenue return of approximately £100,000 could be generated from 2021/22 onwards.

4.4 As development viability is key to determining if CIL is deliverable in Wolverhampton it is proposed to commission a viability study and to consider the findings before deciding whether to progress with a CIL in Wolverhampton. If a decision is taken to progress CIL, the viability study would form key evidence to inform the CIL.

4.5 15% of CIL collected (or 25% in a Neighbourhood Plan area) must be allocated to local priority projects determined in consultation with the local community. The remainder can be allocated to infrastructure needed to support development, as identified in a local "Regulation 123 list" prepared to accompany the CIL. This list could include education and transport infrastructure, both capital and revenue.

5.0 Recommended Way Forward

5.1 Given the potential future revenue which could now be generated through CIL it is recommended that the Council should commission a viability study and, depending on the results of this study, move forward to prepare a Community Infrastructure Levy (CIL) for Wolverhampton and programme this in the Local Development Scheme, aiming for adoption by 2018.

6.0 Financial Implications

- 6.1 The cost of the proposed viability study is estimated at £20,000 and can be funded through the Regeneration Reserve for 2016/17.
- 6.2 There is some potential to charge CIL on the limited number of housing developments which take place in higher housing value areas in the west of the City. The initial estimate of costs and income are set out in the table below based on adoption of the CIL in late 2018.

	2018/19	2019/20	2020/21	2021/22 and future years	Total
Set up costs	£75,000	-	-	-	£75,000
Administration	£12,500	£25,000	£25,000	£25,000	£87,500
Total Costs	£87,500	£25,000	£25,000	£25,000	£162,500
Income from CIL	-	-	£80,000	£160,000	£240,000
Net Cost (Income)	£87,500	£25,000	(£55,000)	(£135,000)	(£77,500)

- 6.3 There is also potential to collect CIL from supermarket developments, which are likely to take place infrequently but could generate a high level of income given their viability. The potential to collect CIL from other types of commercial development, where this would not constrain development from coming forward, could also be explored. Further financial issues will be addressed in the update report in October. [MF/29042016/M]

7.0 Legal Implications

- 7.1 The existing planning obligations system is covered by Section 106 of the Town and Country Planning Act 1990 as amended. The policy basis is now set out in paragraphs 203 to 206 of the National Planning Policy Framework. The legislative basis for CIL is contained in Part 11 of the Planning Act 2008 as amended by the Localism Act 2011, and the Community Infrastructure Levy Regulations 2010 as amended. [RB/07062016/X]

8.0 Equalities Implications

- 8.1 A screening has been carried out for equalities implications and this concluded that a full Equality Analysis was not required for the recommendations of this report, as they do not involve a change to Council services, functions, policies or procedures.

9.0 Environmental Implications

- 9.1 There are no direct environmental implications arising from this report.

10.0 Human resources implications

10.1 The introduction of CIL may have human resource implications, which will be addressed in future reports.

11.0 Corporate Landlord Implications

11.1 It should be noted that Community Infrastructure Levy will also apply to Council land and disposal sites subject to development.

12.0 Schedule of Background Papers

1. Community Infrastructure Levy Regulations 2010
2. Community Infrastructure Levy Regulations - Report to Cabinet 24 March 2010
3. Community Infrastructure Levy (CIL) – Report to Cabinet 25 July 2012
4. Community Infrastructure Levy Update – Report to Cabinet 25 February 2014

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Cabinet Meeting

29 June 2016

Report title	Statutory Quality Bus Partnership	
Decision designation	AMBER	
Cabinet member with lead responsibility	Councillor Steve Evans City Environment	
Key decision	Yes	
In forward plan	Yes	
Wards affected	St Peter's	
Accountable director	Ross Cook, City Environment	
Originating service	Transportation	
Accountable employee(s)	Marianne Page Tel Email	Service Lead – Transport Strategy 01902 551798 Marianne.Page@wolverhampton.gov.uk
Report to be/has been considered by	Strategic Executive Board Place Leadership Team	14 June 2016 6 June 2016

Recommendation(s) for action or decision:

The Cabinet is recommended to:

1. Approve the development and formal consultation of a Statutory Quality Bus Partnership (SQBP) for the City Centre, in partnership with the West Midlands Combined Authority (formerly Centro).
2. Approve the implementation of necessary changes to Traffic Regulation Orders within the SQBP area,
3. Subject to the resolution of any objections to the SQBP scheme, authorise the Director of Governance to sign the SQBP agreement with the West Midlands Combined Authority.

1.0 Purpose

- 1.1 The purpose of the report is to outline the anticipated benefits of a Statutory Quality Bus Partnership (SQBP) for Wolverhampton City Centre and how these benefits would be achieved. Mainly these are an improved quality of buses and better control of operators within the confines of the city centre ring road. The processes for consulting on and implementing such a scheme are also detailed.

2.0 Background

- 2.1 A SQBP is a mechanism for providing greater control of the operation of bus services within a defined area over a suggested period of ten years. It would allow the City Council in partnership with the West Midlands Combined Authority (formerly Centro) to better control the quality of vehicles, emissions standards and the management of bus stops and stands to ensure reliability of journey times within the city centre. Free commercial operation would remain for all operators, providing they are within the parameters set out within the SQBP.
- 2.2 Birmingham City Council have recently introduced a SQBP for the city centre which has resulted in improved quality of vehicles and better management of stopping at bus stops and stands. With the impending introduction of a clean air zone for Birmingham and Solihull also pursuing a SQBP, there is a real risk that high quality vehicles within operators' fleets for the West Midlands will be prioritised to those areas. This would leave the remaining lower quality and older vehicles to be used by operators for Black Country services.
- 2.3 A SQBP is one tool within the current Bus Alliance proposals which are being developed by the Integrated Transport Authority (ITA) and its introduction would be contributing toward achieving the West Midlands Strategic Transport Plan objectives whilst also supporting regeneration and development of the city centre. A SQBP would also contribute towards the aims of the West Midlands Low Emission Towns and Cities Programme and the ITA's Tackling Transport Emissions Framework as well as the council's own 2030 Vision.

3.0 Progress, options, discussion, etc.

- 3.1 The SQBP is currently proposed to cover the city centre area within the confines of the ring road. Within the SQBP area all bus stopping areas would be subject to a Traffic Regulation Order (TRO) which would allow the dwell time for vehicles to be restricted and controlled. Through this TRO the West Midlands Combined Authority (WMCA) would be able to operate a booking system for all on street space within the SQBP area, which would result in guaranteed slots for operators at bus stops and stands. Operators would benefit from guaranteed timings for their services and the city would have greater control of how vehicles operate; this would reduce instances of congestion caused by queuing / waiting buses. Abuse of stops for extended waiting or layover and conflict between services accessing stops would also be addressed.

- 3.2 Operators not meeting the requirements of the SQBP would be able to drive through the city centre providing they do not stop, as the SQBP would not include the same restrictions as a clean air zone. Access to and suspension of stops and stands for service vehicles and for essential works would be the same as the current highway maintenance criteria for Wolverhampton, with the same advance booking of road space process in place.
- 3.3 The SQBP would set an agreed standard for buses, using an incremental increase in quality, to achieve only Euro VI within the city centre by 2021/22. As the principal operator within Wolverhampton and the wider West Midlands, National Express anticipates the majority of its fleet will comply with Euro VI by 2020. All operators will be required to commit investment to the upgrade of their fleet if they wish to operate within the city centre. Officers from WMCA and the Council will work with bus operators, and the smaller operators in particular, to help them access any relevant grant funding that may be available to upgrade their vehicles. This will also impact upon the City of Wolverhampton Council operated 500 service which currently runs Euro IV vehicles, so will remain compliant for at least the initial 24 months of the SQBP. Registered school bus and specific employer services are exempt from the restrictions.

Indicative dates for incremental improvement of services:

Date	All Services with SQBP
Scheme Start Date (est. April 2017)	Euro III
2018	Euro IV
2019	Euro V
2020 / 21	Euro VI

- 3.4 Once the SQBP is established the city will be bound to providing the designated stop facilities for the duration of the partnership, which limits the flexibility of the council and WMCA to move and change bus stand facilities. This will require careful consideration given the level of development anticipated within the City in future years. In areas where change is anticipated a process of negotiation would need to be entered into with operators and the scheme re-consulted on in order to make the changes. This process would take 3 to 6 months. There are 2 designations of facility within the SQBP; stands which can be booked for departure slots and stops which are used by all compliant services. It is easier to make alterations to stops within the scheme, so it may be prudent to designate any stop facilities which are likely to be subject to change in the shorter term as stops rather than stands. These areas have been identified in consultation with regeneration colleagues and include Westside and the core pedestrian areas around Queen Square and Victoria Street. The designation of stops and stands will be discussed with operators.
- 3.5 Coach operators would not be able to use the designated bus stops and stands within the SQBP area, so on street access for operators would be limited to drop off where existing double yellow lines permitted. The new St George's Coach Link facility would be

defined as a coach stop and managed as part of the SQBP scheme. As a coach stop this area would not be available for use by buses or other vehicles.

- 3.6 WMCA would be the lead organisation on discussions with operators and pursuing the SQBP, but there are some requirements of the city council:
- The changes to the TRO for all of the bus stops within the city and the physical works required on street would be the responsibility of the city council to fund and implement. The cost of these works has been estimated at £20,000.
 - Enforcement of the bus stop TROs would be within the remit of the city council's parking enforcement team; training would be required to make the team aware of the restrictions and a fleet list with registration numbers of compliant vehicles maintained by WMCA. Persistent offenders would be identified through liaison with WMCA and challenged via the Traffic Commissioner. Birmingham has not deployed any additional resource for their SQBP enforcement.

Maintenance regimes would not need to change and the last five years of investment in the city centre represent the improvements which have been provided for bus operators already.

- 3.7 A SQBP scheme is made pursuant to section 114(1) of the Transport Act 2000 (as amended by the Local Transport Act 2008). As a legal process there are set timescales and processes for implementation of a SQBP:
- Initial informal engagement with operators to introduce the proposal; this is undertaken at the request of the Traffic Commissioner.
 - There is then a minimum three month formal consultation process for the SQBP; any formal objection may be received within the first month of the consultation only. Objections are either negotiated with the operators directly or subject to a Traffic Commissioner decision.
 - A notice period of three months will be given for the making of a scheme.
- 3.8 There was an initial ambition to see a SQBP in place within Wolverhampton in October or November 2016 which, given the above timescales alone, would be achievable. However there are anticipated delays in the form of approval to pursue and implement the scheme and the changes to TROs will need to be advertised and implemented. An estimate of early 2017 for implementation is more achievable at this time.
- 3.9 In late 2014 the European Commission formally launched infraction proceedings against the UK for continued breaches of NO₂ limits under the EU Air Quality Directive. In response to the European Commission ruling, The Government has produced an overall UK strategy for tackling NO₂, and plans for all of the 38 zones still not complying with legal limits. It has tasked 5 UK cities (including Birmingham), through the Department for Environment, Food and Rural Affairs (DEFRA) Air Quality Plan, to implement "Clean Air Zones". These zones will ban the most polluting heavy duty vehicles, including buses and HGVs, unless they meet the Euro 6 emissions standard by 2020. DEFRA are currently developing a framework which will allow all local authorities designated as Air

Quality Management Areas to implement such zones if they deem it necessary. The framework aims to simplify the process which is currently taken to implement a low emission zone. Guidance from DEFRA is expected later in the year and may be an option for Wolverhampton to consider in future if operators fail to comply with the terms of the SQBP.

4.0 Financial implications

4.1 The costs for drafting, consulting and making of the SQBP for Wolverhampton city centre will be met by the West Midlands Combined Authority. Costs for changes to TROs, signs and lines in association with the scheme would need to be met from existing transportation capital budgets. Cost estimates of £20,000 have been included within the Transportation Capital Programme.
[TT/20062016/T]

5.0 Legal implications

5.1 As a statutory document there will be legal implications arising from the SQBP; advice will be sought from legal colleagues during the drafting of the agreement.
[TS/15062016/B]

6.0 Equalities implications

6.1 A Stage 1- initial analysis of the equalities implications has been undertaken and there are no concerns that the proposal affects or could affect people differently or that the needs of certain groups would not be met.

7.0 Environmental implications

7.1 Greater control of bus operation within the city centre will deliver improvements to the public realm and reduce queuing and congestion. Emissions standards for vehicles will improve air quality and reduce carbon emissions.

8.0 Human resources implications

8.1 The existing parking enforcement officers for the city will be utilised to enforce the amended TROs in line with the SQBP.

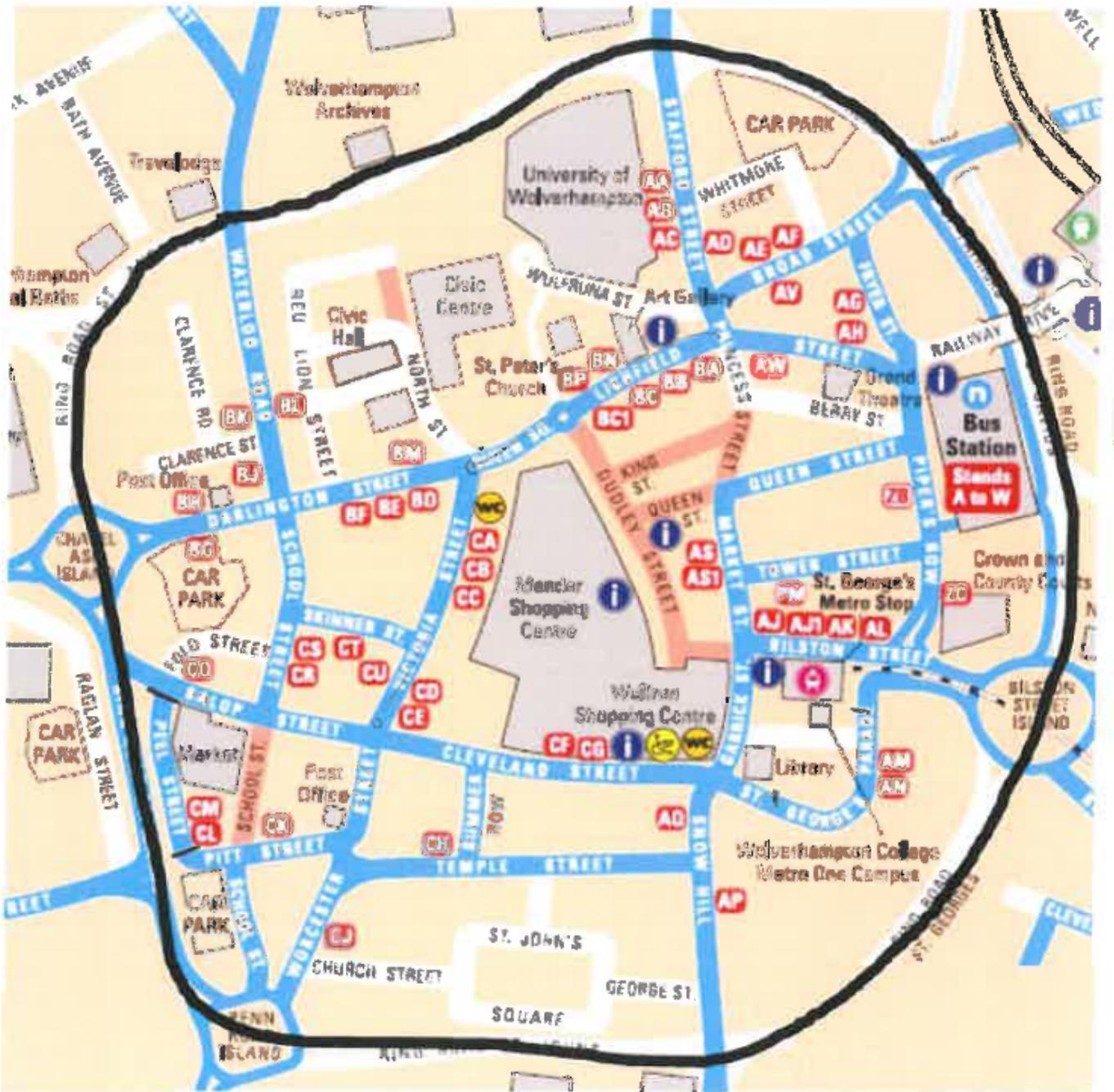
9.0 Corporate landlord implications

9.1 There are no corporate landlord implications.

10.0 Schedule of background papers

10.1 Appendix A – Map of scheme area and bus stop infrastructure
Appendix B – List of services operating within proposed SQBP area.
Appendix C – SQBP Key Risks

Appendix A: Map of scheme area and bus stop infrastructure



Appendix B – List of services operating within proposed SQBP area

This report is PUBLIC
[NOT PROTECTIVELY MARKED]

Service Number	operator	Route	Uses Bus Station	City Centre Stops						
				AH	AM	AP	BH	BM	BN	ZC
1	National Express	Tettenhall Wood - Dudley	No	AH	AM	AP	BH	BM	BN	ZC
1	National Express	Dudley - Tettenhall Wood	No	AJ	AO	AW	BB	BF	BG	
2	National Express	Bushbury Hill - Warstones	Yes	AD	BC1	CC	CD	CJ		
2	National Express	Warstones - Bushbury Hill	Yes	AC	AL	AV	CG	CK		
3	National Express	Castlecroft - Fordhouses	No	AB	AS	AW	CF	CQ		
3	national Express	Fordhouses - Castlecroft	No	AD	BA	BE	BG			
4	National Express	Codsall - Spring Hill	No	AD	BA	BE	BG			
4	National Express	Spring Hill - Codsall	No	AB	AS	AW	CF	CQ		
5	National Express	Wolverhampton - Codsall	Yes	AV	BA	BD	BJ			
5A	National Express	Wolverhampton - Codsall	Yes	AV	BA	BD	BJ			
6	National Express	Wolverhampton - Wobaston	Yes	AV	BA	BD	BJ			
6A	National Express	Wolverhampton - Wobaston	Yes	AV	BA	BD	BJ			
8	Arriva	Wolverhampton - Telford	Yes	BC	BE	BG				
8A	Arriva	Wolverhampton - Telford	Yes	BC	BE	BG				
9	Arriva	Wolverhampton - Bridgnorth & Telford	Yes	BC	BE	BG				
10	National Express	Wolverhampton - Perton	Yes	AV	BB	BE	BG			
10A	Arriva	Wolverhampton - Pittingham	Yes	AV	BB	BE	BG			
10B	Arriva	Wolverhampton - Codsall	Yes	AV	BB	BE	BG			
11	National Express	Wolverhampton - Underhill	Yes	AC	AV					
22	iGo	Wolverhampton - Wednesbury	Yes							
25	National Express	Wolverhampton - Pendeford	Yes	AM	CJ					
26A	Diamond	Wolverhampton - Stowlawn	Yes	AM	CJ					
27	National Express	Wolverhampton - Dudley	Yes	AM	AP					
27A	National Express	Wolverhampton - Dudley	Yes	AM	AP					
28	National Express	Wolverhampton - Willenhall	Yes							
28E	Arriva	Wolverhampton - Willenhall	Yes							
32	National Express	Wolverhampton - Northwood Park	Yes	AB	AD					
33	National Express	Wolverhampton - Northwood Park	Yes	AB	AD					
39	National Express	Wolverhampton - Walsall	Yes							
40	National Express	Wolverhampton - Walsall	Yes							
50	Arriva	Wolverhampton - Wednesfield	Yes							
53	Arriva	Wolverhampton - Rocket Pool	Yes							
54	National Express	Wolverhampton - Stafford	Yes	AB	AW					
57	Arriva	Wolverhampton - Bilston	Yes	AE						
59	National Express	Wolverhampton - Ashmore Park	Yes	AG	AS1					

61	IGo	Wolverhampton - Goldthorn Park	No	AP	BC1	CC	CG	CM		
62	National Express	Wolverhampton - Compton	Yes	BA	BJ					
62A	National Express	Wolverhampton - Compton	Yes	BA	BJ					
63	Arriva	Wolverhampton - Oxbarn Avenue	Yes	BC	CA	CM	CS			
64	Arriva	Wolverhampton - Wakeley Hill	Yes	BC1	CA	CM	CS			
65	Arriva	Wolverhampton - Fordhouses	Yes							
67	Select Bus	Wolverhampton - Cannock	No	AF	BP	CR				
69	National Express	Wolverhampton - Walsall	Yes	AG	AS1					
70	Arriva	Wolverhampton - Hednesford/Cannock	No	AC	AS1	BC	CB	CE	CG	
X70	Arriva	Wolverhampton - Bereton	No	AC	AS1	BC	CB	CE	CG	
X70A	Arriva	Wolverhampton - Bereton	No	AC	AS1	BC	CB	CE	CG	
71	Arriva	Wolverhampton - Cannock	No	BC	CB	CE	CG			
71A	Arriva	Wolverhampton - Cannock	No	BC	CB	CE	CG			
76	Arriva	Wolverhampton - Stafford	No	AA	AS	BC	CB	CE	CG	
76A	Arriva	Wolverhampton - Stafford	No	AA	AS	BC	CB	CE	CG	
76B	Arriva	Wolverhampton - Stafford	No	AA	AS	BC	CB	CE	CG	
79	National Express	Wolverhampton - West Bromwich	Yes							
81	Diamond	Wolverhampton - Merry Hill Centre	Yes							
81	National Express	Wolverhampton - Merry Hill Centre	Yes							
82	Arriva	Wolverhampton - Dudley	Yes							
82	Banga bus	Wolverhampton - Bilston	No	PM						
82	National Express	Wolverhampton - Dudley	Yes							
89	National Express	Wolverhampton - Walsall	Yes	AG	AS1					
126	National Express	Wolverhampton - Birmingham	Yes	AP	CB	CE	CG			
154	National Express	Wolverhampton - Hednesford	Yes	AB	AW					
255	Diamond	Wolverhampton - Merry Hill Centre	Yes	BC1	CC	CD	CJ			
256	national Express	Wolverhampton - Stourbridge	Yes	BC1	CC	CD	CJ			
500	Wolverhampton City Council	Wolverhampton Centrebus	Yes	AJ	BB	BE	CF	CK	CP	ZC
529	National Express	Wolverhampton - Walsall	Yes							
530	Banga bus	Wolverhampton - Rocket Pool	No	PM						
530	Arriva	Wolverhampton - Rocket Pool	Yes							
545	Banga bus	Wolverhampton - Bilston	No	PM						
878	Select Bus	Wolverhampton - Brewood	No	BC	BD	BK				
891	Banga bus	Wolverhampton - Telford	Yes	BC	BD	BE	BG			
905	Coastal Liner	Wolverhampton - Mecca Bingo	No	AK	AN	AP				
X68	Arriva	Wolverhampton - Cannock	Yes							

Appendix C – SQBP Key Risks

Risk	Impact	Likelihood	Risk Rating	Action / Control	Status
Poor quality vehicles operating within City Centre, contributing to poor air quality.	2	2	4	Introduce SQBP – subject to Cabinet approval.	
Future changes to bus infrastructure required – related to regeneration activities and development opportunities.	1	3	3	Infrastructure can still be relocated within SQBP parameters, subject to consultation with operators.	
Loss of services due to operating constraints of SQBP – some operators may be unable to meet the prescribed standards.	1	1	1	Operator lists have been reviewed and limited services would be impacted. Overall accessibility across the city is unlikely to change.	
Objection from operators to introduction of SQBP	1	2	2	Consultation to be undertaken with operators in advance, outstanding objections can be overruled by traffic commissioner.	

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